# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

# **FORM 10-Q**

|  | REPORT UNDER SEC       | TION 13 OR 15(d) OF THE SECURITIES EXCE  | HANGE ACT OF 1934   |
|--|------------------------|--|---|
|  | For the qu             | arterly period ended: June 30, 2022  |   |
| ☐ TRANSITION R   | EPORT UNDER SEC        | TION 13 OR 15(d) OF THE SECURITIES EXCE  | HANGE ACT OF 1934   |
|  | For the transition     | on period from to:   |   |
|  | Comi                   | mission file number: <u>001-40563</u>  |   |
|  | RECRUIT                | ER.COM GROUP, INC.   |   |
|  |                        | of registrant as specified in its charter)   |   |
| Nevada   |                        |  | 90-1505893  |
| (State or other jurisdic incorporation or organi   |                        |  | (I.R.S. Employer dentification No.)                                 |
| 500 Seventh Aven   | ue                     |  |   |
| New York, New Yo   |                        |  | 10018   |
| (Address of principal execu  | ive offices)           |  | (Zip Code)  |
| (Forr  |                        | ess and former fiscal year, if changed since last re-<br>tered pursuant to Section 12(b) of the Act: |   |
| Title of Each Class  |                        | Trading Symbol(s)  | Name of each exchange on which registered                           |
| Common Stock Common Stock Purchase Warrants  |                        | RCRT<br>RCRTW  | The Nasdaq Stock Market LLC The Nasdaq Stock Market LLC             |
| Indicate by check mark whether the registrant (1) has filed for such shorter period that the registrant was required to    |                        |  |   |
| Indicate by check mark whether the registrant has submit chapter) during the preceding 12 months (or for such short        |                        |  | pursuant to Rule 405 of Regulation S-T (§ 232.405 of this No $\Box$ |
| Indicate by check mark whether the registrant is a large ac definitions of "large accelerated filer," "accelerated filer," |                        |  |   |
| Large accelerated filer  |                        | Accelerated filer  |   |
| Non-accelerated Filer  |                        | Smaller reporting company<br>Emerging growth company   |   |
| If an emerging growth company, indicate by check mark standards provided pursuant to Section 13(a) of the Exch             | •                      | ected not to use the extended transition period for  | r complying with any new or revised financial accounting            |
| Indicate by check mark whether the registrant is a shell co  | mpany (as defined in F | Rule 12b-2 of the Act). Yes $\square$ No $\boxtimes$   |   |
| As of August 11, 2022, the number of shares of the regist  | rant's common stock of | outstanding was 14,851,146.  |   |

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## PART I: FINANCIAL INFORMATION

#### Item 1. Financial Statements

## Recruiter.com Group, Inc. and Subsidiaries Condensed Consolidated Balance Sheets

June 30, December 31, 2022 2021 (unaudited) ASSETS Current assets: 1,713,660 2,584,062 Cash 5,650,668 Accounts receivable, net of allowance for doubtful accounts of \$1,184,809 and \$934,219, respectively 4,261,232 Accounts receivable - related parties 49,033 Prepaid expenses and other current assets 393,211 546,079 Total current assets 6,368,103 8,829,842 Property and equipment, net of accumulated depreciation of \$3,463 and \$2,982, respectively 481 Intangible assets, net 8,579,904 9,741,832 Goodwill 7,683,198 7,718,842 26,290,997 Total assets 22,631,205 Liabilities and Stockholders' Equity Current liabilities: Accounts payable \$ 1,336,078 1,121,510 Accounts payable - related parties 25,931 163,672 1,378,696 1,285,339 Accrued expenses 1,551,162 Accrued compensation 900,162 Accrued interest 4,869 19,726 Contingent consideration for acquisitions 578,591 Deferred payroll taxes 81,728 81,728 17,333 17,333 Other liabilities 3,862,052 1,712,387 Loans payable - current portion Refundable deposit on preferred stock purchase 285,000 285,000 Customer advances 426,136 746,449 Deferred revenue 523,631 Total current liabilities 8,841,616 7,562,897 Loans payable - long term portion 632,201 2,637,875 Total liabilities 9,473,817 10,200,772 Commitments and contingencies (Note 11) Stockholders' Equity: Preferred stock, Series E, \$0.0001 par value; 775,000 shares authorized; 86,000 shares issued and outstanding as of June 30, 2022 and 9 9 December 31, 2021 Common stock, \$0.0001 par value; 100,000,000 shares authorized; 14,851,146 and 14,566,420 shares issued and outstanding as of June 30, 2022 and December 31, 2021, respectively 1,486 1,457 Shares to be issued, 587,945 shares as of June 30, 2022 and December 31, 2021 59 59 Additional paid-in capital 69,386,572 66,948,340 (56,230,738) Accumulated deficit (50,859,640) Total Stockholders' Equity 13,157,388 16,090,225 Total Liabilities and Stockholders' Equity 22,631,205 26,290,997

The accompanying unaudited notes are an integral part of these unaudited condensed consolidated financial statements.

# Recruiter.com Group, Inc. and Subsidiaries

Condensed Consolidated Statements of Operations
For the Three and Six Months ended June 30, 2022 and 2021
(Unaudited)

|  | Mor | Three<br>Months Ended<br>June 30,<br>2022 |    | Three onths Ended June 30, 2021 | Six<br>Months Ended<br>June 30,<br>2022 |             | M  | Six<br>Ionths Ended<br>June 30,<br>2021 |
|--|-----|---|----|---------------------------------|---|-------------|----|---|
| Revenue (including related party revenue of \$0, \$0, \$0 and \$970, respectively)   | \$  | 7,112,450                                 | \$ | 4,380,894                       | \$                                      | 13,981,103  | \$ | 7,545,439                               |
| Cost of revenue (including related party costs of \$0, \$212,279, \$0 and \$417,540, respectively)   |     | 4,183,478                                 |    | 2,946,084                       |   | 8,361,549   |    | 5,200,994                               |
| Gross profit   |     | 2,928,972                                 |    | 1,434,810                       |   | 5,619,554   |    | 2,344,445                               |
|  |     | _,,,,                                     |    | 2,12 1,020                      |   | -,,         |    | _,,,,,,,,                               |
| Operating expenses:  |     |   |    |                                 |   |             |    |   |
| Sales and marketing  |     | 158,040                                   |    | 75,006                          |   | 276,796     |    | 132,549                                 |
| Product development (including related party expense of \$0, \$54,696, \$16,771 and \$112,684, respectively)   |     | 89,473                                    |    | 75,004                          |   | 682.859     |    | 145,664                                 |
| Amortization of intangibles  |     | 917,239                                   |    | 675,095                         |   | 1,925,712   |    | 834,268                                 |
| General and administrative (including share-based compensation expense of \$669,047, \$1,112,834, \$2,404,064 and \$1,615,241, respectively, and related party expenses of \$0, \$106,149, |     | 711,237                                   |    | 075,025                         |   | 1,723,712   |    | 05 1,200                                |
| \$19,825 and \$232,781, respectively)  |     | 4,097,397                                 |    | 3,062,597                       |   | 9,193,101   |    | 5,608,502                               |
|  |     |   |    |                                 |   |             |    |   |
| Total operating expenses   |     | 5,262,149                                 |    | 3,887,702                       |   | 12,078,468  |    | 6,720,983                               |
|  |     |   |    |                                 |   |             |    |   |
| Loss from operations   |     | (2,333,177)                               |    | (2,452,892)                     |   | (6,458,914) |    | (4,376,538)                             |
| Other income (company)   |     |   |    |                                 |   |             |    |   |
| Other income (expenses): Interest expense (including related party interest expense of \$0, \$18,193, \$0 and \$30,466,  |     |   |    |                                 |   |             |    |   |
| respectively)  |     | (64,491)                                  |    | (1,592,822)                     |   | (131,906)   |    | (3,020,410)                             |
| Initial derivative expense   |     | (04,471)                                  |    | (1,572,022)                     |   | (131,700)   |    | (3,585,983)                             |
| Other income   |     | 3,713                                     |    | -                               |   | 14,527      |    | -                                       |
| Change in fair value of derivative liability   |     | -   |    | 7,574,750                       |   | -           |    | 8,203,371                               |
| Gain on debt extinguishment  |     | 1,205,195                                 |    | -                               |   | 1,205,195   |    | 24,925                                  |
| Grant income   |     | -   |    | -                               |   | -           |    | 3,382                                   |
| Net recognized gain (loss) on marketable securities  | _   | -   |    | (757)                           |   | -           |    | (534)                                   |
| Total other income (expenses)  |     | 1,144,417                                 |    | 5,981,171                       |   | 1,087,816   |    | 1,624,751                               |
|  |     |   |    |                                 |   |             |    |   |
| (Loss) income before income taxes  |     | (1,188,760)                               |    | 3,528,279                       |   | (5,371,098) |    | (2,751,787)                             |
| Provision for income taxes   |     | -   |    | -                               |   | -           |    | -                                       |
| Net (Loss) income  | \$  | (1,188,760)                               | \$ | 3,528,279                       | \$                                      | (5,371,098) | \$ | (2,751,787)                             |
|  |     |   |    |                                 |   |             |    |   |
| Net (loss) income per common share - basic   | \$  | (0.08)                                    | \$ | 0.99                            | \$                                      | (0.36)      | \$ | (0.89)                                  |
| Net (loss) income per common share - diluted   | \$  | (0.08)                                    | \$ | 0.69                            | \$                                      | (0.36)      | \$ | (0.89)                                  |
| Weighted average common shares - basic   |     | 14,830,738                                |    | 3,560,745                       |   | 14,795,691  |    | 3,091,146                               |
| Weighted average common shares - diluted   |     | 14,830,738                                |    | 5,879,481                       |   | 14,795,691  |    | 3,091,146                               |
|  |     |   |    |                                 |   |             |    | - , ,                                   |

The accompanying unaudited notes are an integral part of these unaudited condensed consolidated financial statements.

Recruiter.com Group, Inc. and Subsidiaries

Condensed Consolidated Statements of Changes in Stockholders' Equity (Deficit)

For the Three and Six Months ended June 30, 2022 and 2021

(Unaudited)

| Many of Processor Service   |                         |          | erred stock<br>eries D<br>es Amoun |                | erred stoc<br>Series E<br>es Amou |          | ferred stoc<br>Series F<br>res Amou | Co        | mmon<br>res |      |       |                   | non stock<br>e issued<br>s Amount | Additional<br>Paid in<br>Capital | Accumulated<br>Deficit     | Total<br>Stockholders<br>(Deficit)<br>Equity |
|---|-------------------------|----------|------------------------------------|----------------|-----------------------------------|----------|-------------------------------------|-----------|-------------|------|-------|-------------------|-----------------------------------|----------------------------------|----------------------------|--|
| Note the extention of          |                         |          |                                    |                |                                   |          |                                     |           |             |      |       |                   |                                   |                                  |                            | \$   |
| Selection of the control of the con         |                         | -        | <b>-</b> ф                         | - 00,0         | 00 ş                              | 7        | <b>-</b> 5                          | - 14,50   | 0,420       | φ 1  | ,437  | 367,74.           | J \$ 39                           |                                  | \$ (30,639,040)            |  |
| Mary Common seque   |                         | _        | -                                  | -              | -                                 | -        | -                                   | -         | -           |      | -     |                   |                                   | 1,397,804                        | -                          | 1,397,804                                    |
| Marchane and the common and content of the co           | stock options - RSUs    |          | -                                  | -              | -                                 | -        | -                                   | -         | -           |      | -     |                   |                                   | 268,956                          | -                          | 268,956                                      |
| Net loss of March 1, 2002   1   |                         |          |                                    |                |                                   |          |                                     | 11        | 2 726       |      | 11    |                   |                                   | 152 222                          |                            | 152 244                                      |
| Note   1.00             |                         |          | -                                  | -              | -                                 | -        | -                                   | - 11      | 2,720       |      | 11    |                   |                                   | 132,233                          | -                          | 132,244                                      |
| Same sea Name   1,2002   1,2006   1,           |                         |          | -                                  | -              | -                                 | -        | -                                   | - 10      | 5,675       |      | 11    |                   |                                   |                                  |                            | - (4.402.220)                                |
| Socio decomposition   Socio           |                         | 12       | -<br>-<br>\$                       | - 86.0         | 00 \$                             | 9        | - S                                 | - 14 78   | 4 821       | \$ 1 | 479   | 587.94            | 5 \$ 59                           |                                  |                            |  |
| Next Such commonstorisisted for control stock of the control stock of t         |                         |          | _ Ψ                                |                | Ψ                                 | <u> </u> |                                     | 11,70     | 1,021       | Ψ    | .,172 | 307,5 1.          | <u> </u>                          | \$ 00,707,322                    | <del>ψ (33,011,570</del> ) | Ψ 15,720,071                                 |
| Style   |                         |          | -                                  | -              | -                                 | -        | -                                   | -         | -           |      | -     |                   |                                   | 381,351                          | -                          | 381,351                                      |
| Name of the control          |                         | -        | _                                  | _              | _                                 | -        | _                                   | -         | _           |      | _     |                   |                                   | 237,906                          | -                          | 237,906                                      |
| Mathematic and plane 2011   1995             | Common stock issued for |          |                                    |                |                                   |          |                                     |           |             |      |       |                   |                                   |                                  |                            | 2.7, 2.2                                     |
| Perfect   Perf          |                         |          | -                                  | -              | -                                 | -        | -                                   | - 6       | 6,325       |      | 7     |                   |                                   |                                  |                            | (1 188 760)                                  |
| Mathematical Part   |                         |          | - \$                               | - 86,0         | 00 \$                             | 9        | - \$                                | - 14,85   | 1,146       | \$ 1 | ,486  | 587,94            | 5 \$ 59                           |                                  |                            |  |
| Mathematical Part   |                         |          |                                    |                | _                                 |          |                                     |           |             |      |       |                   |                                   |                                  |                            |  |
| Balance of Obecomber   1,200  | <u>-</u>                | Seri     | es D                               | Seri           | es E                              | Ser      | ies F                               |           |             | _    |       | issued<br>Acquisi | for<br>tions                      | Paid in                          |                            | Stockholders'                                |
| 1,000   |                         | Shares   | Amount                             | Shares         | Amount                            | Shares   | Amount                              | Shares    | Amo         | ount | Sha   | res               | Amount                            | Capital                          | Deficit                    | (Deficit)                                    |
| ompensation shares for Secundal shares for Upside adquisition and the Secundal shares for Secundal share        | 31, 2020                | 527,795  | \$ 54                              | 731,845        | \$ 74                             | 64,382   | \$ 7                                | 2,203,009 | \$          | 220  | \$    | - \$              | _                                 | \$23,400,408                     | \$ (34,525,025)            | \$ (11,124,262)                              |
| Samance of common shares for South          |                         |          |                                    |                |                                   |          |                                     |           |             |      |       |                   |                                   | 502.407                          |                            | 502.407                                      |
| 13848    1          |                         | -        | -                                  | -              | -                                 | -        | -                                   | -         |             | -    |       | -                 | -                                 | 302,407                          | -                          | 302,407                                      |
| Savance of Shares For   Upsider acquisition   Savance of Common   Shares for accrued compensation   Savance of Common   Shares for accrued compensation   Savance of Common   Shares for account of debantures of a common   Shares for account of Series   Savance of           |                         |          |                                    |                |                                   |          |                                     | 155 101   |             | 40   |       |                   | 442.026                           | 4.054.504                        |                            | 4.204.040                                    |
| Upsider aquisition   Series Preferred stock           | *                       | -        | -                                  | -              | -                                 | -        | -                                   | 175,421   |             | 18   | 15    | ,591              | 113,036                           | 1,2/1,786                        | -                          | 1,384,840                                    |
| Section   Sect          | Upsider acquisition     | -        | -                                  | -              | -                                 | -        | -                                   | -         |             | -    | 271   | ,153              | 2,135,331                         | -                                | -                          | 2,135,331                                    |
| Semante of common shares upon conversion of debentures and accrued interest such as the suppon conversion of debentures and accrued interest such as the suppon conversion of debentures and accrued interest such as a such as           |                         |          |                                    |                |                                   |          |                                     |           |             |      |       |                   |                                   |                                  |                            |  |
| Sales         |                         | -        | -                                  | -              | -                                 | -        | -                                   | 1,625     |             | -    |       | -                 | _                                 | 16,425                           | -                          | 16,425                                       |
| Marchel control cont          |                         |          |                                    |                |                                   |          |                                     |           |             |      |       |                   |                                   |                                  |                            |  |
| Cancellation of Series D referred stock   Reclassification of derivative liability upon deriva          |                         |          |                                    |                |                                   |          |                                     |           |             |      |       |                   |                                   |                                  |                            |  |
| preferred stock (8,755) (1)   1   |                         | -        | -                                  | -              | -                                 | -        | -                                   | 71,485    |             | 7    |       | -                 | -                                 | 199,396                          | -                          | 199,403                                      |
| Reclassification of derivative liability upon cancellation of Series D warrants    Composition   Com        |                         | (8.755)  | (1)                                | _              |                                   | _        | _                                   | _         |             | _    |       | _                 | _                                 | 1                                | _                          | _  |
| Campaign           | *                       | (0,755)  | (1)                                |                |                                   |          |                                     |           |             |      |       |                   |                                   | 1                                |                            |  |
| Standard of Common   Shares upon conversion of Series D preferred stock   1,000   1,          | 2 1                     |          |                                    |                |                                   |          |                                     |           |             |      |       |                   |                                   |                                  |                            |  |
| Shares upon conversion of Series D preferred stock (74,453) (7) " " " " " " " " " " " " " " " " " " "   |                         | _        | _                                  | _              | _                                 | -        | _                                   | -         |             | _    |       | _                 | _                                 | 373,070                          | _                          | 373,070                                      |
| Series D preferred stock (74,453) (7) 0 0 0 0 0 372,266 37 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0  |                         |          |                                    |                |                                   |          |                                     |           |             |      |       |                   |                                   |                                  |                            |  |
| Stock   (74,453   76   76   76   77   77   77   77   7  | *                       |          |                                    |                |                                   |          |                                     |           |             |      |       |                   |                                   |                                  |                            |  |
| shares upon conversion of Series F preferred stock  1   | stock                   | (74,453) | (7)                                | -              | -                                 | -        | -                                   | 372,266   |             | 37   |       | -                 | -                                 | (30)                             | -                          | -  |
| Series F preferred   Stock            |                         |          |                                    |                |                                   |          |                                     |           |             |      |       |                   |                                   |                                  |                            |  |
| Net loss three months ended March 31, 2021 Balance as of March 31, 2021 444,587 \$ 46 731,845 \$ 74 46,847 \$ 5 2,911,480 \$ 291 286,744 \$ 2,248,367 \$ 25,763,456 \$ (40,805,091) \$ (12,792,852)  Stock based compensation compensation compensation shares for Scouted acquisition large of shares for Upsider acquisition lasuance of shares for One Wire acquisition lasuance of shares for Services services services services services susuance of common shares for Services lasuance of common shares for Services lasuance of common shares for Services services services services services services services services susuance of common shares for Services |                         |          |                                    |                |                                   |          |                                     |           |             |      |       |                   |                                   |                                  |                            |  |
| ended March 31, 2021  |                         | -        | -                                  | -              | -                                 | (17,535) | (2)                                 | 87,674    |             | 9    |       | -                 | -                                 | (7)                              | -                          | -  |
| 2021 444,587 \$ 46 731,845 \$ 74 46,847 \$ 5 2,911,480 \$ 21 286,744 \$ 2,248,367 \$ 25,763,456 \$ (40,805,091) \$ (12,792,852)  Stock based compensation   |                         | -        | -                                  | -              | -                                 | -        | -                                   | -         |             | -    |       | -                 | -                                 | -                                | (6,280,066)                | (6,280,066)                                  |
| Stock based compensation   2  |                         | 444.505  | Φ. 46                              | <b>721</b> 045 | Φ 74                              | 46.045   | Ф. 5                                | 2.011.400 | Ф.          | 201  | 206   | 744 6             | 2240267                           | 0.05.760.456                     | Φ (40.005.001)             | ф. (12.702.052)                              |
| Compensation   Comp          | 2021                    | 444,587  | \$ 46                              | /31,845        | \$ /4                             | 46,84 /  | \$ 5                                | 2,911,480 | 2           | 291  | 286   | ,/44 \$           | 2,248,367                         | \$ 25, /63,456                   | \$ (40,805,091)            | \$ (12,792,852)                              |
| Issuance of common shares for Scouted acquisition   |                         |          |                                    |                |                                   |          |                                     |           |             |      |       |                   |                                   |                                  |                            |  |
| shares for Scouted acquisition  |                         | -        | -                                  | -              | -                                 | -        | -                                   | -         |             | -    |       | -                 | -                                 | 960,334                          | -                          | 960,334                                      |
| Issuance of shares for Upsider acquisition 271,153  |                         |          |                                    |                |                                   |          |                                     |           |             |      |       |                   |                                   |                                  |                            |  |
| Upsider acquisition   | •                       | -        | -                                  | -              | -                                 | -        | -                                   | 15,591    |             | 2    | (15   | ,591)             | (113,036)                         | 113,034                          | -                          | -  |
| One Wire acquisition  |                         | -        | -                                  | -              | -                                 | -        | -                                   | 271,153   |             | 27   | (271  | ,153)             | (2,135,331)                       | 2,135,304                        | -                          | -  |
| Issuance of shares for services 20,000 2 - 152,498 - 152,500 issuance of common shares upon conversion of debentures 17,687 2 - 67,211 - 67,213 Issuance of common shares for accounts 32,941 3 - 139,997 - 140,000   |                         |          |                                    |                |                                   |          |                                     | 4.5.5.00  |             |      |       |                   |                                   | 1.104.54                         |                            | 4.426.555                                    |
| services 20,000 2 152,498 - 152,500 issuance of common shares upon conversion of debentures 17,687 2 - 67,211 - 67,213 Issuance of common shares for accounts payable 32,941 3 139,997 - 140,000  |                         | -        | -                                  | -              | -                                 | -        | -                                   | 155,327   |             | 16   |       | -                 | -                                 | 1,436,761                        | -                          | 1,436,777                                    |
| shares upon conversion of debentures  | services                | -        | -                                  | -              | -                                 | -        | -                                   | 20,000    |             | 2    |       | -                 | -                                 | 152,498                          | -                          | 152,500                                      |
| of debentures 17,687 2 67,211 - 67,213 Issuance of common shares for accounts payable 32,941 3 - 139,997 - 140,000  |                         |          |                                    |                |                                   |          |                                     |           |             |      |       |                   |                                   |                                  |                            |  |
| shares for accounts payable 32,941 3 - 139,997 - 140,000  | *                       | -        | -                                  | -              | -                                 | -        | -                                   | 17,687    |             | 2    |       | -                 | -                                 | 67,211                           | -                          | 67,213                                       |
| payable 32,941 3 139,997 - 140,000  |                         |          |                                    |                |                                   |          |                                     |           |             |      |       |                   |                                   |                                  |                            |  |
|   |                         | _        | _                                  | _              | _                                 | -        | _                                   | 32,941    |             | 3    |       | _                 | _                                 | 139,997                          | _                          | 140,000                                      |
|   | * *                     |          |                                    |                |                                   |          |                                     | , ,       |             |      |       |                   |                                   | y                                |                            | ,,   |

| shares upon conversion  |          |       |         |       |        |      |           |        |   |      |              |                 |                |
|-------------------------|----------|-------|---------|-------|--------|------|-----------|--------|---|------|--------------|-----------------|----------------|
| of Series D preferred   |          |       |         |       |        |      |           |        |   |      |              |                 |                |
| stock                   | (68,312) | (7)   | -       | -     | -      | -    | 341,560   | 34     | - | -    | (27)         | -               | -              |
| Net income three months |          |       |         |       |        |      |           |        |   |      |              |                 |                |
| ended June 30, 2021     | -        | -     | -       | -     | -      | -    | -         | -      | - | -    | -            | 3,528,279       | 3,528,279      |
| Balance as of June 30,  |          |       |         |       |        |      |           |        | · |      |              |                 |                |
| 2021                    | 376,275  | \$ 39 | 731,845 | \$ 74 | 46,847 | \$ 5 | 3,765,739 | \$ 377 |   | \$ - | \$30,768,568 | \$ (37,276,812) | \$ (6,507,749) |

The accompanying unaudited notes are an integral part of these unaudited condensed consolidated financial statements.

# Recruiter.com Group, Inc. and Subsidiaries

Condensed Consolidated Statements of Cash Flows
For the Six Months ended June 30, 2022 and 2021
(Unaudited)

|  | Six Months<br>Ended<br>June 30,<br>2022 | Six Months<br>Ended<br>June 30,<br>2021 |
|--|---|---|
| Cash Flows from Operating Activities  Net loss   | \$ (5,371,098)                          | \$ (2,751,787)                          |
| Adjustments to reconcile net loss to net cash used in operating activities               | ψ (3,371,070)                           | (2,731,707)                             |
| Depreciation and amortization expense  | 1,926,194                               | 834,845                                 |
| Bad debt expense   | 363,702                                 | 58,726                                  |
| Gain on debt extinguishment  | (1,205,195)                             | (24,925)                                |
| Equity based compensation expense  | 2,404,064                               | 1,615,241                               |
| Recognized loss on marketable securities   | -                                       | 534                                     |
| Warrant modification expense   | 152,244                                 | (2.002)                                 |
| Loan principal paid directly through grant  Amortization of debt discount and debt costs |   | (2,992)<br>2,486,111                    |
| Initial derivative expense   | -                                       | 3,585,983                               |
| Change in fair value of earn-out liability   | 26,604                                  | 3,363,763                               |
| Factoring discount fee and interest on factoring agreement                               | 45,413                                  |   |
| Change in fair value of derivative liability   | -                                       | (8,203,371)                             |
| Changes in operating assets and liabilities:   |   | (-,,- ,                                 |
| Decrease (increase) in accounts receivable   | 134,002                                 | (2,032,275)                             |
| Decrease (increase) in accounts receivable - related parties                             | 49,033                                  | (5,602)                                 |
| Decrease (increase) in prepaid expenses and other current assets                         | 34,821                                  | (186,329)                               |
| (Decrease) increase in accounts payable and accrued liabilities                          | (357,932)                               | 1,900,033                               |
| (Decrease) increase in accounts payable - related parties                                | (137,741)                               | 410,040                                 |
| Increase in customer advances  | 426,136                                 | -                                       |
| (Decrease) increase in deferred revenue  | (222,818)                               | 425,383                                 |
| Net cash used in operating activities  | (1,732,571)                             | (1,890,385)                             |
| Cash Flows from Investing Activities   |   |   |
| Cash Flows from Investing Activities Capitalized internal use software                   | (763,785)                               | _                                       |
| Cash and receivables acquired  | (705,785)                               | 220,153                                 |
| Cash paid for acquisitions   | _                                       | (249,983)                               |
| Net cash used in investing activities  | (763,785)                               | (29,830)                                |
| ·  |   |   |
| Cash Flows from Financing Activities   |   | 250,000                                 |
| Proceeds from notes  | -                                       | 250,000                                 |
| Proceeds from convertible notes  |   | 2,153,200                               |
| Deferred offering costs Payments of notes  | (1,101,400)                             | (473,896)<br>(11,193)                   |
| Proceeds from factoring agreement  | 3,380,362                               | (11,193)                                |
| Repayments of factoring agreement  | (653,008)                               | _                                       |
| Repayments of sale of future revenues  | -                                       | (10,904)                                |
| Net cash provided by financing activities  | 1,625,954                               | 1,907,207                               |
| 1 7 8  |   |   |
| Net decrease in cash   | (870,402)                               | (13,008)                                |
| Cash, beginning of period  | 2,584,062                               | 99,906                                  |
|  |   |   |
| Cash, end of period  | \$ 1,713,660                            | \$ 86,898                               |
| Supplemental disclosures of cash flow information:                                       |   |   |
| Cash paid during the period for interest   | \$ 59,622                               | \$ 159,325                              |
| Cash paid during the period for income taxes   | \$ -                                    | \$ -                                    |
|  |   |   |
| Supplemental schedule of non-cash investing and financing activities:                    | 6                                       | 0 242.554                               |
| Original issue discount deducted from convertible note proceeds                          | <u>\$</u>                               | \$ 342,554                              |
| Debt costs deducted from convertible note proceeds                                       | <u>\$</u>                               | \$ 334,800                              |
| Intangible assets acquired   | <u>\$</u>                               | \$ 7,066,165                            |
| Notes and accrued interest converted to common stock                                     | \$                                      | \$ 356,689                              |
| Common stock issued/to be issued for asset acquisitions                                  | \$ -                                    | \$ 4,956,948                            |
| Notes payable and accrued interest exchanged for debentures                              | \$                                      | \$ 252,430                              |
| Accounts payable paid with common stock  | \$ -                                    | \$ 140,000                              |
| Accrued compensation paid with common stock  | \$ -                                    | \$ 16,425                               |
| Warrant derivative liability extinguished  | \$ -                                    | \$ 373,070                              |
|  |   |   |
| Liabilities assumed in acquisition   | <u>\$</u> -                             | \$ 89,089                               |
| Warrant derivative liability at inception  | \$                                      | \$ 5,960,059                            |
| Accounts receivable owed under factoring agreement collected directly by factor          | \$ 927,376                              | \$ -                                    |
| Purchase price measurement period adjustment to goodwill and accounts receivable         | \$ 35,644                               | \$ -                                    |

The accompanying unaudited notes are an integral part of these unaudited condensed consolidated financial statements.

### NOTE 1 - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### General

Recruiter.com Group, Inc., a Nevada corporation ("RGI"), is a holding company based in New York, New York. The Company has seven subsidiaries, Recruiter.com, Inc., Recruiter.com Recruiting Solutions LLC ("Recruiting Solutions"), Recruiter.com Consulting, LLC, VocaWorks, Inc. ("VocaWorks"), Recruiter.com Scouted Inc. ("Scouted"), Recruiter.com Upsider Inc. ("Upsider") and Recruiter.com OneWire Inc. ("OneWire"). RGI and its subsidiaries as a consolidated group is hereinafter referred to as the "Company," "our," "us," or "we".

The Company operates an on-demand recruiting platform digitally transforming the \$136 billion recruiting and staffing industry. The Company offers recruiting software and services through an online, AI-powered sourcing platform and network of on-demand recruiters. Businesses from startups to the Fortune 100 use the Company to help address their critical talent needs and solve recruiting and hiring challenges. As of June 30, 2022, the Company employed 68 full time corporate employees and 69 outside staffing professionals.

The Company's website, www.Recruiter.com, provides access to its network of recruiters to employers seeking to hire talent and utilizes an innovative web platform, software with integrated AI-driven candidate to job matching, and video screening software to more easily and quickly source qualified talent.

The Company helps businesses accelerate and streamline their recruiting and hiring processes by providing on-demand recruiting software and services. The Company leverages its expert network of recruiters to place recruiters on a project basis, aided by cutting-edge AI-based candidate sourcing and matching and video screening technologies.

Through the Company's Recruiting Solutions division, the Company also provides consulting, staffing, and full-time placement services to employers, leveraging our platform and rounding out our services. The Company's mission is to help recruit the right talent faster and become the preferred solution for hiring specialized talent.

#### Reincorporation and Reverse Stock Split

On May 13, 2020, the Company effected a reincorporation from the State of Delaware to the State of Nevada. Simultaneously with the reincorporation, the number of shares of Common Stock the Company is authorized to issue was increased from 31,250,000 shares to 250,000,000 shares. The reincorporation did not result in any change in the corporate name, business, management, fiscal year, accounting, location of the principal executive office, or assets or liabilities of the Company.

On June 18, 2021 the Company filed an Amendment to the Articles of Incorporation to effectuate a reverse split of the Company's issued and outstanding common stock at an exchange ratio of 1-for-2.5. The reverse stock split was effective as of June 18, 2021. Simultaneously with the reverse stock split, the Company reduced the authorized shares from 250,000,000 to 100,000,000. All share and per share data in the accompanying unaudited condensed consolidated financial statements and footnotes has been retroactively adjusted to reflect the effects of the reverse stock split.

## Principles of Consolidation and Basis of Presentation

The unaudited condensed consolidated financial statements include our accounts and those of our wholly-owned subsidiaries. All intercompany transactions and balances have been eliminated in consolidation.

The accompanying condensed consolidated financial statements are unaudited. The unaudited interim financial statements have been prepared in accordance with accounting principles generally accepted in the United States ("GAAP") and pursuant to the rules and regulations of the Securities and Exchange Commission (the "SEC"). Certain information and note disclosures normally included in annual consolidated financial statements prepared in accordance with GAAP have been condensed or omitted pursuant to those rules and regulations, although the Company believes that the disclosures made are adequate to make the information not misleading. Accordingly, these interim unaudited condensed consolidated financial statements should be read in conjunction with our consolidated financial statements and notes thereto for the years ended December 31, 2021 and 2020, filed with the SEC on March 31, 2022. The December 31, 2021 balance sheet is derived from those statements.

In the opinion of management, these unaudited interim financial statements as of and for the three and six months ended June 30, 2022 include all adjustments (consisting of normal recurring adjustments and non-recurring adjustments) necessary to present fairly the financial position, results of operations and cash flows of the Company for the periods presented. The results for three and six months ended June 30, 2022 are not necessarily indicative of the results to be expected for the year ending December 31, 2022 or for any future period. All references to June 30, 2022 in these footnotes are unaudited.

#### Use of Estimates

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results and outcomes may differ from management's estimates and assumptions. Included in these estimates are assumptions used to estimate collection of accounts receivable, fair value of marketable securities, fair value of assets acquired and liabilities assumed in asset acquisitions and the estimated useful life of assets acquired, fair value of contingent consideration in asset acquisitions, fair value of derivative liabilities, fair value of securities issued for acquisitions and business combinations, fair value of assets acquired and liabilities assumed in business combinations, fair value of intangible assets and goodwill, valuation of lease liabilities and related right of use assets, deferred income tax asset valuation allowances, and valuation of stock based compensation expense.

## Cash and Cash Equivalents

The Company considers all short-term highly liquid investments with a remaining maturity at the date of purchase of three months or less to be cash equivalents. Cash and cash equivalents are maintained at financial institutions, and, at times, balances may exceed federally insured limits. At June 30, 2022 and December 31, 2021, the Company had \$1,081,786 and \$1,667,798 in excess of the FDIC limit, respectively. The Company has not experienced any losses related to these balances as of June 30, 2022 and December 31, 2021. The Company had no cash equivalents during or at the end of either period.

#### Revenue Recognition

The Company recognizes revenue in accordance with Financial Accounting Standards Board ("FASB") Accounting Standards Codification ("ASC") Topic 606, "Revenue from Contracts with Customers" ("ASC 606"). Revenues are recognized when control is transferred to customers in amounts that reflect the consideration the Company expects to be entitled to receive in exchange for those goods. Revenue recognition is evaluated through the following five steps: (1) identification of the contract, or contracts, with a customer; (2) identification of the performance obligations in the contract; (3) determination of the transaction price; (4) allocation of the transaction price to the performance obligations in the contract; and (5) recognition of revenue when or as a performance obligation is satisfied.

We generate revenue from the following activities:

- Software Subscriptions: We offer a managed service subscription using our web-based platform to help employers recruit talent. Our Platform allows our customers to source, contact, screen, and sort candidates using data science, advanced email campaigning tools, and predictive analytics. As part of our software subscriptions, we offer enhanced support packages and on-demand recruiting support services for an additional fee. Depending on the subscription type, additional fees may be charged when we place a candidate with our customer. In such cases, if the candidate ceases to be employed by the customer during the initial 90 days (the 90-day guarantee), we refund the customer in full for all fees paid by the customer.
- Recruiters on Demand: Consists of a consulting and staffing service specifically for the placement of professional recruiters, which we market as Recruiters on Demand. Recruiters on Demand is a flexible, time-based solution that provides businesses of all sizes access to recruiters on an outsourced, virtual basis for help with their hiring needs. As with other consulting and staffing solutions, we procure for our employer clients qualified professional recruiters and then place them on assignment with our employer clients. We derive revenue from Recruiters on Demand by billing the employer clients for the placed recruiters' ongoing work at an agreed-upon, time-based rate. We directly source recruiter candidates from our network of recruiters. In addition, we also offer talent planning, talent assessment, strategic guidance, and organizational development services, which we market as our "Talent Effectiveness" practice. Companies prepay for a certain number of consulting hours at an agreed-upon, time-based rate. We source and provide the independent consultants that provide the service.

- Full-time Placement: Consists of providing referrals of qualified candidates to employers to hire staff for full-time positions. We generate full-time placement revenue by earning one-time fees for each time employers hire one of the candidates we refer. Employers alert us of their hiring needs through our Platform, or other communications. We source qualified candidate referrals for the employers' available jobs through independent recruiter users that access the Platform and other tools. We support and supplement the independent recruiters' efforts with dedicated internal employees we call our internal talent delivery team. Our talent delivery team selects and delivers candidate profiles and resumes to our employer clients for their review and ultimate selection. Upon the employer hiring one or more of our candidate referrals, we earn a "full-time placement fee," an amount separately negotiated with each employer client. The full-time placement fee is typically either a percentage of the referred candidates' first-year base salary or an agreed-upon flat fee.
- Marketplace: Our "Marketplace" category comprises services for businesses and individuals that leverage our online presence. For businesses, this includes sponsorship of digital newsletters, online content promotion, social media distribution, banner advertising, and other branded electronic communications, such as in our quarterly digital publication on recruiting trends and issues. We earn revenue as we complete agreed upon marketing related deliverables and milestones using pricing and terms set by mutual agreement with the customer. In some cases, we earn a percentage of revenue a business receives from attracting new clients by advertising on our Platform. Businesses can also pay us to post job openings on our proprietary job boards to promote open job positions they are trying to fill. In addition to its work with direct clients, we categorize all online advertising and affiliate marketing revenue as Marketplace.

For individuals, Marketplace includes services to assist with career development and advancement, including a resume distribution service that involves promoting these job seekers' profiles and resume to help procure employment, upskilling and training. Our resume distribution service allows a job seeker to upload their resume to our database, which we then distribute to our network of recruiters on the Platform. We earn revenue from a one-time flat fee for this service. We also offer a recruiter certification program encompassing our recruitment-related training content, which we make accessible through our online learning management system. Customers of the recruiter certification program use a self-managed system to navigate through a digital course of study. Upon completion of the program, we issue a certificate of completion and make available a digital badge to certify their achievement for display on their online recruiter profile on the Platform. Additionally, we partner with Careerdash, a high-quality training company, to provide Recruiter.com Academy, an immersive training experience for career changers.

• Consulting and Staffing: Consists of providing consulting and staffing personnel services to employers to satisfy their demand for long- and short-term consulting and temporary employee needs. We generate revenue by first referring qualified personnel for the employer's specific talent needs, then placing such personnel with the employer, but with our providers acting as the employer of record for us, and finally, billing the employer for the time and work of our placed personnel on an ongoing basis. Our process for finding candidates for consulting and staffing engagements largely mirrors our process for full-time placement hiring. This process includes employers informing us of open consulting and temporary staffing opportunities and projects, sourcing qualified candidates through the Platform and other similar means, and, finally, the employer selecting our candidates for placement after a process of review and selection. We bill these employer clients for our placed candidates' ongoing work at an agreed-upon, time-based rate, typically on a weekly invoicing schedule.

We have a sales team and sales partnerships with direct employers as well as Vendor Management System companies and Managed Service companies that help create sales channels for clients that buy staffing, direct hire, and sourcing services. Once we have secured the relationship and contract with the interested Enterprise customer the delivery and product teams will provide the service to fulfill any or all of the revenue segments.

Revenues as presented on the statement of operations represent services rendered to customers less sales adjustments and allowances.

Software subscription revenues are recognized over the term of the subscription for access to services and/or our web-based Platform. Revenue is recognized monthly over the subscription term. Talent effectiveness subscription revenues are recognized over the term of the subscription when services are provided. Any payments received prior to the time passing to provide the subscription services are recorded as a deferred revenue liability. Revenue generated from the enhanced support package and on-demand support are recognized at the point-in-time when the service is provided. Revenue generated from placement fees that are related to the software subscription are recognized at the point-in-time when the 60 or 90-day guarantee expires.

Recruiters on Demand services are billed to clients as either monthly subscriptions or time-based billings. Revenues for Recruiters on Demand are recognized on a gross basis when each monthly subscription service is completed. Talent Effectiveness consulting services are billed to clients upfront for a period of months. Revenue is recognized on a gross basis monthly over the period the consulting services are provided.

Full time placement revenues are recognized on a gross basis when the guarantee period specified in each customer's contract expires. Under certain circumstances, guarantee periods with a customer may be fully or partially waived in exchange for the Company providing a discount to the customer on the recruiting fees. No fees for direct hire placement services are charged to the employment candidates. Any payments received prior to the expiration of the guarantee period are recorded as a deferred revenue liability. Payments for recruitment services are typically due within 90 days of completion of services.

Marketplace Solutions revenues are recognized either on a gross basis when the advertising is placed and displayed or when lead generation activities and online publications are completed, which is the point at which the performance obligations are satisfied. Payments for marketing and publishing are typically due within 30 days of completion of services.

Marketplace advertising revenues are recognized on a gross basis when the advertising is placed and displayed or when lead generation activities and online publications are completed, which is the point at which the performance obligations are satisfied. Payments for marketing and publishing are typically due within 30 days of completion of services. Job posting revenue is recognized at the end of the period the job is posted. Marketplace career services revenues are recognized on a gross basis upon distribution of resumes or completion of training courses, which is the point at which the performance obligations are satisfied. Payments for career services are typically due upon distribution or completion of services.

Consulting and Staffing Services revenues represent services rendered to customers less sales adjustments and allowances. Reimbursements, including those related to travel and outof-pocket expenses, are also included in the net service revenues and equivalent amounts of reimbursable expenses are included in costs of revenue. We record substantially all revenue
on a gross basis as a principal versus on a net basis as an agent in the presentation of this line of revenues and expenses. We have concluded that gross reporting is appropriate
because we have the task of identifying and hiring qualified employees, and our discretion to select the employees and establish their compensation and duties causes us to bear the risk
for services that are not fully paid for by customers. Consulting and staffing revenues are recognized when the services are rendered by the temporary employees. Payroll and related
taxes of certain employees that are placed on temporary assignment are outsourced to third party payors or related party payors. The payors pay all related costs of employment for
these employees, including workers' compensation insurance, state and federal unemployment taxes, social security and certain fringe benefits. We assume the risk of acceptability of
the employees to customers. Payments for consulting and staffing services are typically due within 90 days of completion of services.

Deferred revenue results from transactions in which the Company has been paid for services by customers, but for which all revenue recognition criteria have not yet been met. Once all revenue recognition criteria have been met, the deferred revenues are recognized.

Sales tax collected is recorded on a net basis and is excluded from revenue.

#### Contract Assets

The Company does not have any contract assets. All trade accounts receivable on the Company's unaudited condensed consolidated balance sheets are from contracts with customers.

# Contract Costs

Costs incurred to obtain a contract are capitalized unless they are short term in nature. As a practical matter, costs to obtain a contract that are short term in nature are expensed as incurred. The Company does not have any contract costs capitalized as of June 30, 2022 or December 31, 2021.

# Contract Liabilities - Deferred Revenue

The Company's contract liabilities consist of advance customer payments and deferred revenue. Deferred revenue results from transactions in which the Company has been paid for services by customers, but for which all revenue recognition criteria have not yet been met. Once all revenue recognition criteria have been met, the deferred revenues are recognized.

## Revenue Disaggregation

For each of the identified periods, revenues can be categorized into the following:

|                                  | -  | Three Months Ended June 30, |    |           |
|----------------------------------|----|-----------------------------|----|-----------|
|                                  |    | 2022                        |    | 2021      |
| Recruiters on Demand             | \$ | 4,684,062                   | \$ | 1,796,948 |
| Consulting and staffing services |    | 940,474                     |    | 2,157,658 |
| Permanent placement fees         |    | 313,325                     |    | 188,196   |
| Software Subscriptions           |    | 808,052                     |    | 175,790   |
| Marketplace Solutions            |    | 366,537                     |    | 62,302    |
| Total revenue                    | \$ | 7,112,450                   | \$ | 4,380,894 |

|                                  | Six Months E     | nded J | lune 30,  |
|----------------------------------|------------------|--------|-----------|
|                                  | 2022             |        | 2021      |
| Recruiters on Demand             | \$<br>8,890,047  | \$     | 2,754,427 |
| Consulting and staffing services | 2,272,754        |        | 4,230,104 |
| Permanent placement fees         | 617,575          |        | 228,162   |
| Software Subscriptions           | 1,504,737        |        | 175,790   |
| Marketplace Solutions            | 695,990          |        | 156,956   |
| Total revenue                    | \$<br>13,981,103 | \$     | 7,545,439 |

As of June 30, 2022 and December 31, 2021, deferred revenue amounted to \$523,631 and \$746,449 respectively. During the six months ended June 30, 2022, the Company recognized \$577,126 of revenue that was deferred as of December 31, 2021. Deferred revenue as of June 30, 2022 is categorized and expected to be recognized as follows:

# **Expected Deferred Revenue Recognition Schedule**

|                        | Total Deferred |                  | Recognize |         | Recognize    |    | Recognize |  |
|------------------------|----------------|------------------|-----------|---------|--------------|----|-----------|--|
|                        | June           | 30 <b>, 2022</b> |           | Q3 2022 | Q4 2022      |    | 2023      |  |
| Recruiters on Demand   | \$             | 53,372           | \$        | 53,372  | \$<br>-      | \$ | -         |  |
| Full-time Placement    | \$             | 150,000          | \$        | 150,000 | \$<br>-      | \$ | -         |  |
| Software Subscriptions | \$             | 132,873          | \$        | 132,873 | \$<br>-      | \$ | -         |  |
| Marketplace Solutions  | \$             | 187,386          | \$        | 64,289  | \$<br>78,222 | \$ | 44,875    |  |
| TOTAL                  | \$             | 523,631          | \$        | 400,534 | \$<br>78,222 | \$ | 44,875    |  |

Revenue from international sources was approximately 3% and 4% for the three months ended June 30, 2022 and 2021, respectively.

Revenue from international sources was approximately 4% for each of the six months ended June 30, 2022 and 2021.

#### Costs of Revenue

Costs of revenues consist of employee costs, third party staffing costs and other fees, outsourced recruiter fees and commissions based on a percentage of Recruiting Solutions gross margin.

### **Accounts Receivable**

Credit is extended to customers based on an evaluation of their financial condition and other factors. Management periodically assesses the Company's accounts receivable and, if necessary, establishes an allowance for estimated uncollectible amounts. Accounts determined to be uncollectible are charged to operations when that determination is made. The Company usually does not require collateral. We have recorded an allowance for doubtful accounts of \$1,184,809 and \$934,219 as of June 30, 2022 and December 31, 2021, respectively. Bad debt expense was \$345,202 and \$41,763 for the three-month periods ended June 30, 2022 and 2021, respectively, and \$363,702 and \$58,726 for the six month periods ending June 30, 2022 and 2021, respectively.

The Company has a factoring agreement that provides advance payments on up to 85% of the amount of eligible trade accounts receivables. As of June 30, 2022 and December 31, 2021, the Company had \$2,175,906 and \$0 of factored invoices, respectively. At June 30, 2022 and December 31, 2021, the Company had \$330,515 and \$0 due from the factor representing the 15% reserve, respectively, included in due from factor on the unaudited condensed consolidated balance sheets. See Note 7 for additional discussion on the factoring agreement.

### **Property and Equipment**

Property and equipment is stated at cost, less accumulated depreciation. Depreciation is recognized over an asset's estimated useful life using the straight-line method beginning on the date an asset is placed in service. The Company regularly evaluates the estimated remaining useful lives of the Company's property and equipment to determine whether events or changes in circumstances warrant a revision to the remaining period of depreciation. Maintenance and repairs are charged to expense as incurred.

Property and equipment depreciation expense for both the three months ended June 30, 2022 and 2021 was \$192 and \$288, respectively, and was \$481 and \$577 for the six months ended June 30, 2022 and 2021, respectively.

## Concentration of Credit Risk and Significant Customers and Vendors

As of June 30, 2022, one customer accounted for more than 10% of the accounts receivable balance, for a total of 13%.

As of December 31, 2021, two customers accounted for more than 10% of the Company's accounts receivable balance, at 13% and 12% for a total of 26%.

For the three months ended June 30, 2022 one customer accounted for more than 10% of total revenue, at 11%.

For the three months ended June 30, 2021, two customers accounted for more than 10% of total revenue, at 15% and 10%, for a total of 25%,

For the six months ended June 30, 2022, one customer accounted for more than 10% of total revenue, at 11%.

For the six months ended June 30, 2021, two customers accounted for more than 10% of total revenue, at 20% and 12%, for a total of 32%.

We use a related party firm for software development and maintenance related to our website and the platform underlying our operations. One of our employees and principal shareholders is an employee of this firm and exerts control over this firm (see Note 12).

We were a party to a certain license agreement with Genesys, a related party firm (see Note 12). Pursuant to the license agreement, the firm had granted us an exclusive license to use certain candidate matching software and render certain related services to us. The license agreement expired on March 31, 2022. The Company did not renew the license agreement.

We used a related party firm to provide certain employer of record services (see Note 12). As of December 31, 2021, we no longer use this firm for these services.

We had used a related party firm to provide certain recruiting services but have ended that relationship (see Note 12).

### **Advertising and Marketing Costs**

The Company expenses all advertising and marketing costs as incurred. Advertising and marketing costs were \$158,040 and \$75,006 for the three months ended June 30, 2022 and 2021, respectively. Advertising and marketing costs were \$276,796 and \$132,549 for the six months ended June 30, 2022 and 2021, respectively. These costs are included in sales and marketing in the accompanying unaudited condensed consolidated statements of operations.

## Fair Value of Financial Instruments and Fair Value Measurements

The Company measures and discloses the fair value of assets and liabilities required to be carried at fair value in accordance with ASC 820, Fair Value Measurements and Disclosures. ASC 820 defines fair value, establishes a hierarchical framework for measuring fair value, and enhances fair value measurement disclosure.

ASC 825 defines fair value as the price that would be received from selling an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. When determining the fair value measurements for assets and liabilities required or permitted to be recorded at fair value, the Company considers the principal or most advantageous market in which it would transact and considers assumptions that market participants would use when pricing the asset or liability, such as inherent risk, transfer restrictions, and risk of nonperformance. ASC 825 establishes a fair value hierarchy that requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. ASC 825 establishes three levels of inputs that may be used to measure fair value:

- Level 1 Quoted prices for identical assets or liabilities in active markets to which we have access at the measurement date.
- Level 2 Inputs other than quoted prices within Level 1 that are observable for the asset or liability, either directly or indirectly.
- Level 3 Unobservable inputs for the asset or liability.

The determination of where assets and liabilities fall within this hierarchy is based upon the lowest level of input that is significant to the fair value measurement.

The Company's investment in available for sale securities and warrant derivative liabilities are measured at fair value. The securities are measured based on current trading prices using Level 1 fair value inputs. The Company's derivative instruments are valued using Level 3 fair value inputs. The Company's contingent accrued earn-out business acquisition consideration liability was considered Level 3 fair value liability instruments requiring period fair value assessments. This contingent consideration liability was recorded at fair value on the acquisition date and are re-measured quarterly based on the then assessed fair value and adjusted if necessary. The increases or decreases in the fair value of contingent consideration can result from changes in anticipated revenue levels and changes in assumed discount periods and rates. As the fair value measure is based on significant inputs that are not observable in the market, they are categorized as Level 3. As of June 30, 2022 and December 31, 2021, the earn-out liability account balance as reported in the balance sheets is \$0 and \$578,591, respectively. In April 2022, the earn-out liability was forgiven in full and recorded as a gain on debt extinguishment on the unaudited condensed consolidated statement of operations. See Note 13 for more information. In fair valuing these instruments, the income valuation approach is applied, and the valuation inputs include the contingent payment arrangement terms, projected revenues and cash flows, rate of return, and probability assessments. The Company does not have any other financial instruments which require remeasurement to fair value. The carrying values of cash and cash equivalents, accounts receivable, accounts payable and accrued expenses, and loans payable represent fair value based upon their short-term nature.

A financial asset or liability's classification within the hierarchy is determined based on the lowest level input that is significant to the fair value measurement. The Company did not have investment securities or warrant derivative liabilities at June 30, 2022. The tables below summarize the fair values of our financial assets and liabilities as of June 30, 2022 and December 31, 2021:

|   | Fair Value at<br>June 30,     | Fair    | Value Measurement l | Using        |
|---|-------------------------------|---------|---------------------|--------------|
|   | 2022                          | Level 1 | Level 2             | Level 3      |
| Contingent consideration for acquisitions | <u>s - </u>                   | \$ -    | \$ -                | \$ -         |
|   | Fair Value at<br>December 31, | Fair    | Value Measurement   | Using        |
|   | 2021                          | Level 1 | Level 2             | Level 3      |
| Contingent consideration for acquisitions | \$ 578,591                    | \$ -    | \$ -                | - \$ 578,591 |

For the Company's earn-out liability measured at fair value on a recurring basis using significant unobservable inputs (Level 3), the following table provides a reconciliation of the beginning and ending balance for each category therein, and gains or losses recognized during the periods ended June 30, 2022 and December 31, 2021:

| Beginning balance, December 31, 2020       | \$<br>-       |
|--|---------------|
| Acquisitions and Settlements:              |               |
| Novo Group Acquisition                     | 543,297       |
| Re-measurement adjustments:                |               |
| Change in fair value of earn-out liability | 35,294        |
| Ending balance, December 31, 2021          | 578,591       |
| Re-measurement adjustments:                |               |
| Change in fair value of earn-out liability | 26,604        |
| Gain on debt extinguishment                | <br>(605,195) |
| Ending balance, June 30, 2022              | \$<br>        |

Significant unobservable inputs used in the earn-out fair value measurements of the Company's contingent consideration liabilities designated as Level 3 are as follows:

|                                | June 30, 2022                                    | December 31, 2021                                |
|--------------------------------|--|--|
| Fair value                     | -  | \$578,591  |
| Valuation technique            | Discounted cash flow                             | Discounted cash flow                             |
| Significant unobservable input | Projected revenue and probability of achievement | Projected revenue and probability of achievement |

The reconciliation of the derivative liability measured at fair value on a recurring basis using unobservable inputs (Level 3) is as follows for the six months ended June 30, 2022 and 2021:

|   |    | Six Months Ended<br>June 30, |             |  |  |
|---|----|------------------------------|-------------|--|--|
|   | 20 | 22                           | 2021        |  |  |
| Balance at December 31  | \$ | - \$                         | 11,537,997  |  |  |
| Additions to derivative instruments                                       |    | -                            | 5,960,059   |  |  |
| Reclassifications to equity upon modification or cancellation of warrants |    | -                            | (373,070)   |  |  |
| (Gain) loss on change in fair value of derivative liability               |    | -                            | (8,203,371) |  |  |
| Balance at June 30,   | \$ | - \$                         | 8,921,615   |  |  |

### **Business Combinations**

For all business combinations (whether partial, full or step acquisitions), the Company records 100% of all assets and liabilities of the acquired business, including goodwill, generally at their fair values.

Goodwill represents the excess purchase price over the fair value of the tangible net assets and intangible assets acquired in a business combination. Acquisition-related expenses are recognized separately from business combinations and are expensed as incurred. If the business combination provides for contingent consideration, the Company records the contingent consideration at fair value at the acquisition date. Changes in fair value of contingent consideration resulting from events after the acquisition date, such as earn-outs, are recognized as follows: (1) if the contingent consideration is classified as equity, the contingent consideration is not re-measured and its subsequent settlement is accounted for within equity, or (2) if the contingent consideration is classified as a liability, the changes in fair value and accretion costs are recognized in earnings. The increases or decreases in the fair value of contingent consideration can result from changes in anticipated revenue levels and changes in assumed discount periods and rates.

## **Intangible Assets**

Intangible assets consist primarily of the assets acquired from Genesys in 2019, including customer contracts and intellectual property, acquired on September 30, 2019, the assets acquired from Scouted and Upsider during the first quarter of 2021 (see Note 13), the assets acquired from OneWire during the second quarter of 2021 (see Note 13), and the assets acquired from Parrut and Novo Group during the third quarter of 2021 (see Note 13). Amortization expense will be recorded on the straight-line basis over the estimated economic lives.

### Goodwill

Goodwill is comprised of the purchase price of business combinations in excess of the fair value assigned at acquisition to the net tangible and identifiable intangible assets acquired. Goodwill is not amortized. The Company tests goodwill for impairment for its reporting units on an annual basis, or when events occur, or circumstances indicate the fair value of a reporting unit is below its carrying value.

The Company performs its annual goodwill impairment assessment on December 31st of each year or as impairment indicators dictate (see Note 5).

When evaluating the potential impairment of goodwill, management first assesses a range of qualitative factors, including but not limited to, macroeconomic conditions, industry conditions, the competitive environment, changes in the market for the Company's products and services, regulatory and political developments, entity specific factors such as strategy and changes in key personnel, and the overall financial performance for each of the Company's reporting units. If, after completing this assessment, it is determined that it is more likely than not that the fair value of a reporting unit is less than its carrying value, we then proceed to the quantitative impairment testing methodology primarily using the income approach (discounted cash flow method).

Under the quantitative method we compare the carrying value of the reporting unit, including goodwill, with its fair value, as determined by its estimated discounted cash flows. If the carrying value of a reporting unit exceeds its fair value, then the amount of impairment to be recognized as the amount by which the carrying amount exceeds the fair value.

When required, we arrive at our estimates of fair value using a discounted cash flow methodology which includes estimates of future cash flows to be generated by specifically identified assets, as well as selecting a discount rate to measure the present value of those anticipated cash flows. Estimating future cash flows requires significant judgment and includes making assumptions about projected growth rates, industry-specific factors, working capital requirements, weighted average cost of capital, and current and anticipated operating conditions. The use of different assumptions or estimates for future cash flows could produce different results.

### Long-lived assets

Long-lived assets are reviewed for impairment whenever events or changes in circumstances indicate that the book value of the asset may not be recoverable. The Company periodically evaluates whether events and circumstances have occurred that indicate possible impairment. When impairment indicators exist, the Company estimates the future undiscounted net cash flows of the related asset or asset group over the remaining life of the asset in measuring whether the long-lived asset should be written down to fair value. Measurement of the amount of impairment would be based on generally accepted valuation methodologies, as deemed appropriate. If the carrying amount is greater than the undiscounted cash flows, the carrying amount of the asset is reduced to the asset's fair value. An impairment loss is recognized immediately as an operating expense in the condensed consolidated statements of operations. Reversal of previously recorded impairment losses are prohibited.

#### Marketable Securities

The Company has adopted Accounting Standards Update ("ASU") 2016-01, Financial Instruments - Overall: Recognition and Measurement of Financial Assets and Financial Liabilities. ASU 2016-01 requires equity investments (except those accounted for under the equity method of accounting, or those that result in consolidation of the investee) to be measured at fair value with changes in fair value recognized in net income, requires public business entities to use the exit price notion when measuring the fair value of financial instruments for disclosure purposes, requires separate presentation of financial assets and financial liabilities by measurement category and form of financial asset, and eliminates the requirement for public business entities to disclose the method(s) and significant assumptions used to estimate the fair value that is required to be disclosed for financial instruments measured at amortized cost. The unrealized loss, if any, on the marketable securities during the three and six months ended June 30, 2022 and 2021 has been included in a separate line item on the condensed consolidated statements of operations, Net Recognized Loss on Marketable Securities.

#### Software Costs

We capitalize certain software development costs incurred in connection with developing or obtaining software for internal use when both the preliminary project stage is completed, and it is probable that the software will be used as intended. Capitalization ceases after the software is operational; however, certain upgrades and enhancements may be capitalized if they add functionality. Capitalized software costs include only (1) external direct costs of materials and services utilized in developing or obtaining software, (2) compensation and related benefits for employees who are directly associated with the software project and (3) interest costs incurred while developing internal-use software.

### **Income Taxes**

We utilize ASC 740 "Income Taxes" which requires the recognition of deferred tax assets and liabilities for the expected future tax consequences of events that have been included in the financial statements or tax returns. Under this method, deferred income taxes are recognized for the tax consequences in future years of differences between the tax bases of assets and liabilities and their financial reporting amounts at each year-end based on enacted tax laws and statutory tax rates applicable to the periods in which the differences are expected to affect taxable income.

The Company recognizes the impact of a tax position in the financial statements only if that position is more likely than not to be sustained upon examination by taxing authorities, based on the technical merits of the position. Our practice is to recognize interest and/or penalties, if any, related to income tax matters in income tax expense.

### Stock-Based Compensation

We account for our stock-based compensation under ASC 718 "Compensation - Stock Compensation" using the fair value based method. Under this method, compensation cost is measured at the grant date based on the value of the award and is recognized over the shorter of the service period or the vesting period of the stock-based compensation. This guidance establishes standards for the accounting for transactions in which an entity exchanges it equity instruments for goods or services. It also addresses transactions in which an entity incurs liabilities in exchange for goods or services that are based on the fair value of the entity's equity instruments or that may be settled by the issuance of those equity instruments. The Company estimates the fair value of each stock option at the grant date by using the Black-Scholes option pricing model. Determining the fair value of stock-based compensation at the grant date under this model requires judgment, including estimating volatility, employee stock option exercise behaviors and forfeiture rates. The assumptions used in calculating the fair value of stock-based compensation represent the Company's best estimates, but these estimates involve inherent uncertainties and the application of management judgment.

### **Convertible Instruments**

The Company evaluates and accounts for conversion options embedded in its convertible instruments in accordance with various accounting standards.

ASC 480 "Distinguishing Liabilities From Equity" provides that instruments convertible predominantly at a fixed rate resulting in a fixed monetary amount due upon conversion with a variable quantity of shares ("stock settled debt") be recorded as a liability at the fixed monetary amount.

ASC 815 "Derivatives and Hedging" generally provides three criteria that, if met, require companies to bifurcate conversion options from their host instruments and account for them as free-standing derivative financial instruments. These three criteria include circumstances in which (a) the economic characteristics and risks of the embedded derivative instrument are not clearly and closely related to the economic characteristics and risks of the host contract, (b) the hybrid instrument that embodies both the embedded derivative instrument and the host contract is not re-measured at fair value under otherwise applicable generally accepted accounting principles with changes in fair value reported in earnings as they occur, and (c) a separate instrument with the same terms as the embedded derivative instrument would be considered a derivative instrument. Professional standards also provide an exception to this rule when the host instrument is deemed to be conventional as defined under professional standards as "The Meaning of Conventional Convertible Debt Instrument."

Convertible notes are carried at amortized cost, net of issuance costs. In accordance with Accounting Standards Update ("ASU") 2020-06 Debt – Debt with Conversion and Other Options, which was adopted on January 1, 2021, the Company accounts for convertible instruments as a single liability (applicable to the convertible notes) or equity with no separate accounting for embedded conversion features unless the conversion feature meets the criteria for accounting under the substantial premium model or does not qualify for a derivative scope exception. Interest expense is recognized using the effective interest method and includes amortization of issuance costs over the life of the debt.

ASC 815-40 provides that generally if an event is not within the entity's control and could require net cash settlement, then the contract shall be classified as an asset or a liability.

#### **Derivative Instruments**

In August 2020, the FASB issued ASU 2020-06, Debt-Debt with Conversion and Other Options (Subtopic 470-20) and Derivatives and Hedging-Contracts in Entity's Own Equity (Subtopic 815-40): Accounting for Convertible Instruments and Contracts in an Entity's Own Equity. This ASU removes certain separation models in ASC 470-20 for convertible instruments, and, as a result, embedded conversion features that do not require bifurcation under ASC 815 are no longer subject to separation into an equity classified component. Consequently, a convertible debt instrument, shall be accounted for as a single liability measured at its amortized cost. The Company adopted ASU 2020-06 on January 1, 2021 using the modified retrospective transition method.

The Company's derivative financial instruments consisted of derivatives related to the warrants issued with the sale of our convertible notes in 2020 and 2021 and the warrants issued with the sale of our Series D Preferred Stock in 2020 and 2019. The accounting treatment of derivative financial instruments requires that we record the derivatives at their fair values as of the inception date of the debt agreements and at fair value as of each subsequent balance sheet date. Any change in fair value is recorded as non-operating, non-cash income or expense at each balance sheet date. If the fair value of the derivatives was higher at the subsequent balance sheet date, we recorded a non-operating, non-cash charge. If the fair value of the derivatives was lower at the subsequent balance sheet date, we recorded non-operating, non-cash income. Upon the determination that an instrument is no longer subject to derivative accounting, the fair value of the derivative instrument at the date of such determination will be reclassified to paid in capital. The entirety of our derivative financial instruments were eliminated in July 2021 upon conversion of certain outstanding warrants to common stock and agreement by investors to modify certain warrants to eliminate the feature creating the derivative liability in the remaining outstanding warrants.

#### Leases

In February 2016, the Financial Accounting Standards Board issued Accounting Standards Update No. 2016-02: "Leases (Topic 842)" whereby lessees need to recognize almost all leases on their balance sheet as a right of use asset and a corresponding lease liability. The Company adopted this standard as of January 1, 2019 using the effective date method and applying the package of practical expedients to leases that commenced before the effective date whereby the Company elected not to reassess the following: (i) whether any expired or existing contracts contain leases, and (ii) initial direct costs for any existing leases. For contracts entered into after the effective date, at the inception of a contract the Company will assess whether the contract is, or contains, a lease. The Company's assessment will be based on: (1) whether the contract involves the use of a distinct identified asset, (2) whether we obtain the right to substantially all the economic benefit from the use of the asset throughout the period, and (3) whether it has the right to direct the use of the asset. The Company will allocate the consideration in the contract to each lease component based on its relative stand-alone price to determine the lease payments. The Company has elected not to recognize right of use assets and lease liabilities for short term leases that have a term of 12 months or less.

## **Product Development**

Product development costs are included in selling, general and administrative expenses and consist of support, maintenance and upgrades of our website and our Platform and are charged to operations as incurred.

### Earnings (Loss) Per Share

The Company follows ASC 260 "Earnings Per Share" for calculating the basic and diluted earnings (or loss) per share. Basic earnings (or loss) per share are computed by dividing earnings (or loss) available to common shareholders by the weighted-average number of common shares outstanding. Diluted earnings (or loss) per share is computed similar to basic loss per share except that the denominator is increased to include the number of additional shares of common stock that would have been outstanding if the potential shares of common stock had been issued and if the additional shares were dilutive. Common stock equivalents are excluded from the diluted earnings (or loss) per share computation if their effect is anti-dilutive. Common stock equivalents in amounts of 9,724,709 and 10,758,507 were excluded from the computation of diluted earnings per share for the three and six months ended June 30, 2021 and six months ended June 30, 2021, respectively, because their effects would have been anti-dilutive.

|   | June 30,<br>2022 | June 30,<br>2021                          |
|---|------------------|---|
| Options   | 2,923,076        | 953,503                                   |
| Stock awards  | 146,000          | 221,600                                   |
| Warrants  | 6,569,633        | 2,318,736                                 |
| Convertible notes   | -                | 1,489,833                                 |
| Convertible preferred stock   | 86,000           | 5,774,835                                 |
|   | 9,724,709        | 10,758,507                                |
| Diluted loss per share for the three months ended June 30, 2021 is computed as follows: |                  |   |
|   |                  | Three months<br>ended<br>June 30,<br>2021 |
| Net income attributable to common shareholders  |                  | \$ 3,528,279                              |
| Income attributable to warrant derivatives  |                  |   |
| Change in fair value of derivative  |                  | (7,574,750)                               |
| Diluted loss attributable to common shareholders  |                  | \$ (4,046,471)                            |

# **Business Segments**

Basic shares outstanding

Warrant derivative shares Diluted shares outstanding

Diluted loss per share

The Company uses the "management approach" to identify its reportable segments. The management approach designates the internal organization used by management for making operating decisions and assessing performance as the basis for identifying the Company's reportable segments. Using the management approach, the Company determined that it has one operating segment.

3,560,745 2,31<u>8,736</u>

5,879,481

(0.69)

### Recently Issued Accounting Pronouncements

There have not been any recent changes in accounting pronouncements and ASU issued by the FASB that are of significance or potential significance to the Company except as disclosed below.

In May 2021, the FASB issued ASU 2021-04, "Earnings Per Share (Topic 260), Debt-Modifications and Extinguishments (Subtopic 470-50), Compensation-Stock Compensation (Topic 718), and Derivatives and Hedging-Contracts in Entity's Own Equity (Subtopic 815-40): Issuer's Accounting for Certain Modifications or Exchanges of Freestanding Equity-Classified Written Call Options (a consensus of the FASB Emerging Issues Task Force)". The ASU addresses how an issuer should account for modifications or an exchange of freestanding written call options classified as equity that is not within the scope of another Topic. The amendments in this update are effective for all entities for fiscal years beginning after December 15, 2021, including interim periods within those fiscal years. The adoption of ASU 2021-04 did not have a material impact on our condensed consolidated financial statements.

In October 2021, the FASB issued ASU No. 2021-08, "Business Combinations (Topic 805): Accounting for Contract Assets and Contract Liabilities from Contracts with Customers." This ASU requires contract assets and contract liabilities (e.g. deferred revenue) acquired in a business combination to be recognized and measured by the acquirer on the acquisition date in accordance with ASC 606, "Revenue from Contracts with Customers". Generally, this new guidance will result in the acquirer recognizing contract assets and contract liabilities at the same amounts recorded by the acquiree. Historically, such amounts were recognized by the acquirer at fair value in purchase accounting. The guidance is effective for fiscal years beginning after December 15, 2022, including interim periods within those fiscal years. Early adoption is permitted, including in interim periods, for any financial statements that have not yet been issued. The Company is currently evaluating the impact the adoption of this ASU would have on the Company's condensed consolidated financial statements.

#### NOTE 2 - GOING CONCERN

Management believes it may not have sufficient cash to fund its liabilities and operations for at least the next twelve months from the issuance of these unaudited condensed consolidated financial statements.

These unaudited condensed consolidated financial statements have been prepared on a going concern basis which contemplates the realization of assets and the settlement of liabilities and commitments in the normal course of business. The Company's management has evaluated whether there is substantial doubt about the Company's ability to continue as a going concern for twelve months from the issuance date of this report. This determination was based on the following factors: (1) the Company used cash of approximately \$1.7 million in operations during the six months ended June 30, 2022 and has a working capital deficit approximately \$2.5 million at June 30, 2022; (2) the Company's available cash as of the date of this filing will not be sufficient to fund its anticipated level of operations for the next 12 months; (3) the Company will require additional financing for the fiscal year ending December 31, 2022 to continue at its expected level of operations; and (4) if the Company fails to obtain the needed capital, it will be forced to delay, scale back, or eliminate some or all of its development activities or perhaps cease operations. In the opinion of management, these factors, among others, raise substantial doubt about the ability of the Company to continue as a going concern as of the date of the end of the period covered by this report and for one year from the issuance of these condensed consolidated financial statements.

In March 2020, the outbreak of COVID-19 (coronavirus) caused by a novel strain of the coronavirus was recognized as a pandemic by the World Health Organization, and the outbreak became increasingly widespread in the United States, including in each of the areas in which the Company operates. While to date, the Company has not been required to stop operating, management is evaluating its use of its office space, virtual meetings and the like. The Company previously reduced certain billing rates to respond to the economic climate, however, those billing rates have returned to normal. Demand for recruiting solutions and our Platform improved in 2022 versus 2021. The COVID-19 pandemic has been characterized by rises and falls of case numbers due to unforeseen factors and variants of concern and consequently has had varying amounts of impact on the Company's operations and financial prospects. The extent to which the COVID-19 pandemic will impact operations, ability to obtain financing or future financial results is uncertain at this time.

The Company expects but cannot guarantee that demand for its recruiting solutions will continue to improve in 2022, as certain clients re-open or accelerate their hiring initiatives, and new clients utilize its services. Overall, management is focused on effectively positioning the Company for a rebound in hiring which management believes will continue to happen in 2022. Ultimately, the recovery may be delayed and the economic conditions may worsen, depending upon changes in the impact from the COVID-19 pandemic or other economic factors. The Company continues to closely monitor the confidence of its recruiter users and customers, and their respective job requirement load through offline discussions and Recruiter Index survey.

The Company also may depend on raising additional debt or equity capital to stay operational. The economic impact of COVID-19, should the COVID-19 pandemic worsen, may make it more difficult for the Company to raise additional capital when needed. The terms of any financing, if the Company is able to complete one, will likely not be favorable to the Company.

The accompanying unaudited condensed consolidated financial statements do not include any adjustments that might be necessary should the Company be unable to continue as a going concern.

## NOTE 3 - PREPAID EXPENSES AND OTHER CURRENT ASSETS

The components of prepaid expenses and other current assets at June 30, 2022 and December 31, 2021, consisted of the following:

|   | J  | June 30, |    | ember 31, |
|---|----|----------|----|-----------|
|   |    | 2022     |    | 2021      |
| Prepaid shares issued for services        | \$ | 119,335  | \$ | 237,382   |
| Prepaid expenses                          |    | 237,344  |    | 175,263   |
| Prepaid insurance                         |    | 4,309    |    | 111,040   |
| Other receivables                         |    | 32,223   |    | 22,394    |
| Prepaid expenses and other current assets | \$ | 393,211  | \$ | 546,079   |

### NOTE 4 - INVESTMENT IN AVAILABLE FOR SALE MARKETABLE SECURITIES

The Company's investment in marketable equity securities is being held for an indefinite period. Cost basis of marketable securities held as of June 30, 2022 and December 31, 2021 were \$42,720 for both periods and accumulated unrealized losses were \$42,720 as of June 30, 2022 and December 31, 2021, respectively. The fair market value of available for sale marketable securities was \$0 as of June 30, 2022 and December 31, 2021, based on 178,000 shares of common stock held in one entity with an average per share market price of approximately \$0.00.

Net recognized gains on equity investments were as follows:

|  |          | nths Ended<br>ne 30, |
|--|----------|----------------------|
|  | 2022     | 2021                 |
| Net realized gains (losses) on investment sold | \$       | - \$ -               |
| Net unrealized loss on investments still held  | <u> </u> | (534)                |
| Total  | \$       | \$ (534)             |

The reconciliation of the investment in marketable securities is as follows for the six months ended June 30, 2022 and 2021:

|                                 | June 30,<br>2022 |   | June 30,<br>2021 |
|---------------------------------|------------------|---|------------------|
| Balance - December 31           | \$               | - | \$ 1,424         |
| Additions                       |                  | - | -                |
| Proceeds on sales of securities |                  | - | -                |
| Recognized loss                 |                  | - | (534)            |
| Balance - June 30               | \$               | - | \$ 890           |

### NOTE 5 - GOODWILL AND OTHER INTANGIBLE ASSETS

#### Goodwill

Goodwill is derived from our 2019 business combination as well as our five business combinations in the first three quarters of 2021. The aggregate goodwill recognized from our five 2021 acquisitions is \$6,696,209 while the 2019 acquisition was \$3,517,315. The Company performed a goodwill impairment test as of June 30, 2022 using market data and discounted cash flow analysis and determined goodwill was not impaired at June 30, 2022. The Company performed a goodwill impairment test in 2021 using market data and discounted cash flow analysis. Based on that test, we determined that the carrying value of goodwill related to the 2019 acquisition of Genesys was impaired in the amount of \$2,530,325 during 2021.

The changes in the carrying amount of goodwill for the periods ended June 30, 2022 and December 31, 2021 are as follows:

|   |    | June 30,<br>2022 |    | ecember 31, |
|---|----|------------------|----|-------------|
|   |    |                  |    | 2021        |
| Carrying value - January 1                    | \$ | 7,718,842        | \$ | 3,517,315   |
| Goodwill acquired during the year             |    | _                |    | 6,731,852   |
|   |    | 7,718,842        |    | 10,249,167  |
| Purchase price measurement period adjustments |    | (35,644)         |    | -           |
| Impairment losses                             |    | -                |    | (2,530,325) |
| Carrying value - end of period                | \$ | 7,683,198        | \$ | 7,718,842   |

### **Intangible Assets**

During 2021, we acquired certain intangible assets pursuant to our Scouted, Upsider, OneWire, Parrut, and Novo Group acquisitions described in Note 13. These intangible assets aggregate approximately \$11.6 million and consist primarily of sales and client relationships, contracts, intellectual property, partnership and vendor agreements and certain other assets. We completed the accounting and preliminary valuations of the assets acquired and, accordingly, the estimated fair values of these intangible assets are provisional pending the final valuations which will not exceed one year in accordance with ASC 805. Prior to 2021, we had acquired approximately \$2.0 million in intangible assets.

Intangible assets are summarized as follows:

|                               | <br>June 30,<br>2022 |    | December 31,<br>2021 |  |
|-------------------------------|----------------------|----|----------------------|--|
| Customer contracts            | \$<br>8,093,787      | \$ | 8,093,787            |  |
| License                       | 1,726,965            |    | 1,726,965            |  |
| Software acquired             | 3,785,434            |    | 3,785,434            |  |
| Internal use software         | 763,785              |    | -                    |  |
| Domains                       | 40,862               |    | 40,862               |  |
|                               | <br>14,410,833       |    | 13,647,048           |  |
| Less accumulated amortization | (5,830,929)          |    | (3,905,216)          |  |
| Carrying value                | \$<br>8,579,904      | \$ | 9,741,832            |  |

Amortization expense of intangible assets was \$917,239 and \$675,095 for the three months ended June 30, 2022 and 2021, respectively, and was \$1,925,712 and \$834,268 for the six months ended June 30, 2022 and 2021, respectively, related to the intangible assets acquired in business combinations and the internal use software. Approximate future amortization of intangible assets is expected to be as follows: 2022 (remainder of year), \$1,843,059; 2023, \$3,673,246; 2024 \$1,904,948; 2025, \$840,516; 2026, \$293,001; and thereafter, \$25,134. The Company began amortizing intangible assets from the Scouted, Upsider and OneWire acquisitions in the second quarter of 2021 and the Parrut and Novo Group acquisitions in the third quarter of 2021.

## NOTE 6 - LIABILITY FOR SALE OF FUTURE REVENUES

During 2020 and 2019 we were party to two agreements related to the sale of future revenues. Both agreements were with the same party, had substantially the same terms, and were entered into in December 2019. Total repayments were \$567,001. As a result, we recorded an initial discount of \$142,491. Discounts related to the agreements were amortized to expense over the term of the agreements. One of the agreements was paid in full as of December 31, 2020. During the three months ended March 31, 2021 our remaining agreement related to the sale of future revenues was paid in full. During the three months ended March 31, 2021, we amortized the remaining \$2,719 of discount to interest expense.

#### NOTE 7 - LOANS PAYABLE AND FACTORING AGREEMENT

#### Term Loans

We have outstanding balances of \$0 and \$50,431 pursuant to two term loans as of June 30, 2022 and December 31, 2021, respectively. The loans originated in 2013 and 2018, respectively. The loans had variable interest rates, with rates at 6.0% and 7.76%, respectively. Monthly payments under the loans were \$1,691 and \$1,008, respectively.

One of the term loans was a Small Business Administration ("SBA") loan. As a result of the COVID-19 uncertainty, the SBA made payments on our behalf of \$ 3,382 during the three months ended June 30, 2021, which have been recorded as grant income in the financial statements. These payments were applied \$2,992 to principal and \$390 to interest expense for the three months ended June 30, 2021.

Our Chief Operating Officer, who is also a shareholder, had personally guaranteed the loans described above.

We paid off the outstanding balance of both loans in February 2022 and no longer have any obligation related to such notes.

# Paycheck Protection Program Loan

During April and May 2020 the Company, through its four subsidiaries, received an aggregate of \$398,545 in loans proceeds borrowed from a bank pursuant to the Paycheck Protection Program under the CARES Act guaranteed by the SBA, which we expected to be forgiven in part or in full, subject to our compliance with the conditions of the Paycheck Protection Program. If not forgiven, the terms on the note provide for interest at 1% per year and the note mature in 24 months, with 18 monthly payments beginning after the initial 6-month deferral period for payments. We have applied for forgiveness for all loans. As of December 31, 2020, \$373,795 of loans have been forgiven. We have classified the remaining balance of \$24,750 as long term at December 31, 2020. We recorded forgiveness of debt income of \$376,177 for the \$373,795 of principal and \$2,382 of related accrued interest forgiven in 2020.

During 2021 our remaining loan pursuant to the Paycheck Protection Program under the CARES Act in the amount of \$24,750 was forgiven. We recorded forgiveness of debt income of \$24,925 for the \$24,750 of principal and \$175 of related accrued interest forgiven.

#### Promissory Notes Payable

We received \$250,000 in proceeds from an institutional investor pursuant to a promissory note dated May 6, 2021. The note bears interest at 12% per year and matures on May 6, 2023. In April 2022, we paid off the total principal balance of the note and the accrued interest.

We issued a promissory note for \$1,750,000 pursuant to the Parrut acquisition agreement dated July 7, 2021 (See Note 13). The note has a term of 24 months, bears interest at 6%, and matures on July 1, 2023. The note requires monthly payments of \$77,561. At June 30, 2022, the outstanding balance on the promissory note with Parrut was \$973,869.

We issued a promissory note for \$3,000,000 pursuant to the Novo Group acquisition agreement dated August 27, 2021 (See Note 13). The note originally had a term of 30 months, bore interest at 6%, and was scheduled to mature on February 1, 2024. The note requires monthly payments of \$85,000 for the first 12 months, \$110,000 for months 13 through 24, \$155,000 for months 25 through 29, and \$152,357 for month 30. In April 2022, we negotiated a reduction in this promissory note with Novo Group due to employee turnover that occurred following the acquisition. We entered into an agreement with Novo Group to reduce the outstanding principal balance by \$600,000 and changed the maturity date to November 30, 2023. The reduction in the promissory note was accounted for as gain on debt extinguishment on the condensed consolidated statement of operations. At June 30, 2022, the outstanding balance on the promissory note with Novo Group was \$1,674,993.

At June 30, 2022 and December 31, 2021, the outstanding balance on the promissory notes payable totaled \$2,648,862 and \$4,299,831, respectively.

#### Factoring Arrangement

We entered into a factoring agreement with CSNK Working Capital Finance Corp. d/b/a Bay View Funding, a subsidiary of Heritage Bank of Commerce (the "Buyer"), effective April 27, 2022 (the "Factoring Agreement"), for the purpose of factoring our trade accounts receivable with recourse. The proceeds of the factoring will be used to fund our general working capital needs. The Company is accounting for this transaction as a secured borrowing under the Transfers and Servicing of Financial Assets guidance. The agreement is for a term of twelve months with an auto renewal clause for an additional twelve months unless terminated by the parties. The agreement is secured by substantially all assets of the Company.

Pursuant to the Factoring Agreement, we will sell certain trade accounts receivable to the Buyer. We will be charged a finance fee, defined as a floating rate per annum on outstanding advances under the Factoring Agreement, equal to the prime rate plus 3.25% due on the first day of each month. We will also be charged a factoring fee of 0.575% of the gross face value of any trade accounts receivables for the first 30 days from when the trade accounts receivable is purchased and 0.30% for each fifteen days afterward until the purchased receivable is paid in full or repurchased.

We may receive advances of up to 85% of the amount of eligible trade accounts receivable. Advances outstanding shall not exceed the lesser of \$3,000,000 or an amount equal to the sum of all undisputed purchased trade accounts receivable multiplied by 85%, less any reserved funds.

All collections of purchased receivables will go directly to the Buyer controlled lockbox and Buyer shall apply these collections to the Company's obligations. The Company will immediately turn over to Buyer any payment on a purchased receivable, or receivable assigned to Buyer under the Factoring Agreement, that comes into the Company's possession. In the event the Company comes into possession of a remittance comprising payments of both a purchased receivable and receivable which has not been purchased by Buyer, the Company is required to hold the same in accordance with the provisions set forth above and immediately turn same over to Buyer.

As stated previously, the Company factors the accounts receivable on a recourse basis. Therefore, if the Buyer cannot collect the factored accounts receivable from the customer, the Company must refund the advance amount remitted to us for any uncollected accounts receivable from the customer. Accordingly, the Company records the liability of potentially having to refund the advance amount as short-term debt when the factoring arrangement is utilized. As of June 30, 2022 and December 31, 2021, \$1,845,391 and \$0 of advances were outstanding under the factoring arrangement, respectively.

As consideration for Buyer forgoing other factoring transactions in the marketplace and for establishing the maximum credit of \$3,000,000, the Company paid the Buyer a facility fee upon entering into the Factoring Agreement (the "Facility Fee") in the amount of one half of one percent (0.50%) of the maximum credit, \$15,000. An additional Facility Fee will be charged for increases to the maximum credit, but only for the incremental increase. The Facility Fee was accounted for as a factoring fee expense.

The cost of factoring for the three and six months ended June 30, 2022 was \$26,302 and is included in general and administrative expenses on the unaudited condensed consolidated statements of operations.

The status of the loans payable as of June 30, 2022 and December 31, 2021 are summarized as follows:

|  |     |               | De | cember 31,  |
|--|-----|---------------|----|-------------|
|  | Jui | June 30, 2022 |    | 2021        |
| Term loan(s)   | \$  | -             | \$ | 50,431      |
| Promissory notes   |     | 2,648,862     |    | 4,299,831   |
| Factoring arrangement  |     | 1,845,391     |    | -           |
| Total loans payable  |     | 4,494,253     |    | 4,350,262   |
| Less current portion   |     | (3,862,052)   |    | (1,712,387) |
| Non-current portion  | \$  | 632,201       | \$ | 2,637,875   |
| The future principal payments of the loans payable are as follows: |     |               |    |             |
|  |     |               |    |             |
| Year Ending December 31,   |     |               |    |             |
| 2022 (remainder of year)   |     |               | \$ | 2,774,759   |
| 2023   |     |               |    | 1,719,494   |
| Total minimum principal payments                                   |     |               | \$ | 4,494,253   |

### NOTE 8 - CONVERTIBLE NOTES PAYABLE

#### 2020 Debentures:

In May and June 2020, the Company entered into a Securities Purchase Agreement, effective May 28, 2020 (the "Purchase Agreement") with several accredited investors (the "Purchasers"). Four of the investors had previously invested in the Company's preferred stock. Pursuant to the Purchase Agreement, the Company sold to the Purchasers a total of (i) \$2,953,125 in the aggregate principal amount of 12.5% Original Issue Discount Senior Subordinated Secured Convertible Debentures (the "Debentures"), and (ii) 738,282 common stock purchase warrants (the "Warrants"), which represents 100% warrant coverage. The Company received a total of \$2,226,000 in net proceeds from the offering, after deducting the 12.5% original issue discount of \$328,125, offering expenses and commissions, including the placement agent's commission and fees of \$295,000, reimbursement of the placement agent agant additional compensation, 147,657 common stock purchase warrants exercisable at \$5.00 per share. The number of placement agent warrants issued was reduced on July 2, 2021 to 36,364, and the exercise price was increased to \$6.25 (see Note 10).

The Debentures matured on May 28, 2021, subject to a nine-month extension at the Company's option which was taken and the Company incurred \$253,767 of penalty which is included in interest expense on the consolidated statements of operations. The Debentures bear interest at 8% per annum payable quarterly, subject to an increase in case of an event of default as provided for therein. The Debentures are convertible into shares of Common Stock at any time following the date of issuance at the Purchasers' option at a conversion price of \$4.00 per share, subject to certain adjustments. The Debentures are subject to mandatory conversion in the event the Company closes an equity offering of at least \$5,000,000 resulting in the listing of the Company's common stock on a national securities exchange. The Debentures rank senior to all existing and future indebtedness of the Company and its subsidiaries, except for approximately \$508,000 of outstanding senior indebtedness. The Company may prepay the Debentures at any time at a premium as provided for therein. On July 2, 2021, the 2020 Debentures were exchanged for common stock and warrants (See Note 10).

The Warrants are exercisable for three years from May 28, 2020 at an exercise price of \$5.00 per share, subject to certain adjustments.

The Company's obligations under the Purchase Agreement and the Debentures are secured by a first priority lien on all of the assets of the Company and its subsidiaries pursuant to a Security Agreement, effective May 28, 2020 (the "Security Agreement") by and among the Company, its wholly-owned subsidiaries, and the Purchasers, subject to certain existing senior liens. The Company's obligations under the Debentures are guaranteed by the Company's subsidiaries.

The Purchase Agreement contains customary representations, warranties and covenants of the Company, including, among other things and subject to certain exceptions, covenants that restrict the ability of the Company and its subsidiaries, without the prior written consent of the Debenture holders, to incur additional indebtedness, including further advances under a certain pre-existing secured loan, and repay outstanding indebtedness, create or permit liens on assets, repurchase stock, pay dividends or enter into transactions with affiliates. The Debentures contain customary events of default, including, but not limited to, failure to observe covenants under the Debentures, defaults on other specified indebtedness, loss of admission to trading on OTCQB or another applicable trading market, and occurrence of certain change of control events. Upon the occurrence of an event of default, an amount equal to 130% of the principal, accrued but unpaid interest, and other amounts owing under each Debenture will immediately come due and payable at the election of each Purchaser, and all amounts due under the Debentures will bear interest at an increased rate.

Pursuant to the Purchase Agreement, the Purchasers have certain participation rights in future equity offerings by the Company or any of its subsidiaries for a period of 24 months after the closing, subject to customary exceptions. The Debentures and the Warrants also contain certain price protection provisions providing for adjustment of the number of shares of Common Stock issuable upon conversion of the Debentures and/or exercise of the Warrants and the conversion or exercise price in case of future dilutive offerings.

During 2020, Debentures aggregating \$91,600, plus related accrued interest of \$4,400, were converted into 24,000 shares of common stock. Unamortized debt costs and debt discount of \$13,647 and \$25,956, respectively, were charged against the value of the common stock issued upon conversion.

We have incurred a total of \$1,299,677 of debt costs related to the sale of the Debentures, including commissions, costs and fees of \$366,500. We have also recorded a cost related to the fair value of the placement agent warrants of \$933,177 (see Note 10). The costs are being amortized over the life of the notes.

We have recorded a total of \$1,653,448 of debt discount related to the sale of the Debentures, including original issue discount of \$328,125. We have also recorded a discount related to the fair value of the warrants issued with the debt of \$1,325,323 (see Note 10). The discount is being amortized over the life of the notes.

Amortization expense was \$419,670 and \$786,029 for the three and six months ended June 30, 2021, respectively.

On November 23, 2020, we issued a convertible promissory note in the amount of \$250,000 to a current stockholder and noteholder, and received proceeds of \$250,000. The note bears interest at 5% per year and matures on March 24, 2021. If we consummated a Qualified Offering on or before March 24, 2021 then the remaining outstanding and unpaid amount of the note would automatically be converted into shares of our common stock (or units of common stock and warrants to purchase common stock, if units are offered to the public in the Qualified Offering) at the Qualified Offering Price. "Qualified Offering" shall mean an offering of common stock (and other securities potentially) for an aggregate price of at least \$5,000,000 resulting in the listing for trading of the common stock on the NYSE American, the Nasdaq Capital Market, the Nasdaq Global Market, the Nasdaq Global Select Market or the New York Stock Exchange (or any successors to any of the foregoing). For the purposes of this note, "Qualified Offering Price" means the price per share (or unit, if units are offered in the Qualified Offering) at which the Qualified Offering is made.

Under this note, an Event of Default would occur if: (i) a default for five (5) days in payment of principal or interest on this Note; (ii) failure by the Borrower to comply with any material provision of this Note; (iii) the Borrower, pursuant to or within the meaning of any Bankruptcy Law (as defined herein): (A) commences a voluntary case; (B) consents to the entry of an order for relief against it in an involuntary case; (C) consents to the appointment of a Custodian (as defined herein) of it or for all or substantially all of its property; (D) makes a general assignment for the benefit of its creditors; or (E) admits in writing that it is generally unable to pay its debts as the same become due; or (iv) a court of competent jurisdiction enters an order or decree under any Bankruptcy Law that: (A) is for relief against the Borrower in an involuntary case; (B) appoints a Custodian of the Borrower for all or substantially all of its property; or (C) orders the liquidation of the Borrower, and the order or decree remains unstayed and in effect for sixty (60) days. "Bankruptcy Law" means Title 11, U.S. Code, or any similar Federal or state law for the relief of debtors. The term "Custodian" means any receiver, trustee, assignee, liquidator or similar official under any Bankruptcy Law.

If an Event of Default occurs and is continuing under the note, the lender, may declare all of note to be due and payable immediately. The lender under the note, shall have all rights available to it at law or in equity. The lender under the note may assess reasonable attorneys' fees, paralegals' fees and costs and expenses incurred or anticipated by the lender in collecting or enforcing payment hereof (whether such fees, costs or expenses are incurred in negotiations, all trial and appellate levels, administrative proceedings, bankruptcy proceedings or otherwise), and together with all other sums due by the Company under the note, all without any relief whatsoever from any valuation or appraisement laws, and payment thereof may be enforced and recovered in whole or in part at any time by one or more of the remedies provided to the lender at law, in equity, or under the note. In connection with the lender's rights under the note upon an Event of Default, the lender need not provide, and the Company waives, any presentment, demand, protest or other notice of any kind, and the lender, may immediately enforce any and all of its rights and remedies hereunder and all other remedies available to it in equity or under applicable law.

As of December 31, 2021, the Debentures were no longer in effect. On July 2, 2021, the Debentures were exchanged for common stock and warrants (See Notes 9 and 10).

#### 2021 Debentures:

During January 2021, we entered into two Securities Purchase Agreements, effective January 5, 2021 and January 20, 2021 (the "2021 Purchase Agreements"), with twenty accredited investors (the "2021 Purchasers"). Pursuant to the 2021 Purchase Agreements, we agreed to sell to the 2021 Purchasers a total of (1) \$2,799,000 in the aggregate principal amount of 12.5% Original Issue Discount Senior Subordinated Secured Convertible Debentures (the "2021 Debentures"), and (2) 699,750 common stock purchase warrants (the "2021 Warrants"), which represents 100% warrant coverage. We received a total of \$2,488,000 in gross proceeds from the offerings, after deducting the 12.5% original issue discount, before deducting offering expenses and commissions, including the placement agent's commission of \$241,270 (10% of the gross proceeds less \$7,500 paid to its legal counsel) and fees related to the offering of the 2021 Debentures of \$93,530. We also agreed to issue to the placement agent, as additional compensation, warrants exercisable in to 139,950 shares of our common stock, exercisable at \$5.00 per share (the "PA Warrants"). The number of shares issuable under the PA Warrants was reduced on July 2, 2021 to 36,364, and the exercise price was increased to \$6.25 (see Note 10).

The 2021 Debentures were scheduled to mature in January 2022 on the one-year anniversary, subject to a nine-month extension at our option. The 2021 Debentures bear interest at 8% per annum payable quarterly, subject to an increase in case of an event of default as provided for therein. The 2021 Debentures were convertible into shares of our common stock at any time following the date of issuance at the 2021 Purchasers' option at a conversion price of \$4.00 per share, subject to certain adjustments. The 2021 Debentures were subject to mandatory conversion in the event we closed an equity offering of at least \$5,000,000 resulting in the listing of our common stock on a national securities exchange. The 2021 Debentures ranked senior to all of our existing and future indebtedness and that of our subsidiaries, except for approximately \$95,000 of outstanding senior indebtedness. In addition, the 2021 Debentures ranked pari-passu with, and amounts owing thereunder would be paid concurrently with, payments owing pursuant to and in connection with the Debentures. We were entitled to prepay the 2021 Debentures at any time at a premium as provided for therein. On July 2, 2021, the 2021 Debentures were exchanged for common stock and warrants (See Notes 9 and 10, respectively) and the 2021 Debentures are no longer in effect.

The 2021 Warrants are exercisable for three years from the dates of the 2021 Purchase Agreements at an exercise price of \$5.00 per share, subject to certain adjustments.

Our obligations under the 2021 Purchase Agreements and the 2021 Debentures were secured by a first priority lien on all of our assets and that of our subsidiaries pursuant to Security Agreements, dated January 5, 2021 and January 20, 2021 (the "2021 Security Agreements") by and among us, our wholly-owned subsidiaries, and the Purchasers, subject to certain existing senior liens. Our obligations under the 2021 Debentures were guaranteed by our subsidiaries.

The 2021 Purchase Agreements contained customary representations, warranties and covenants, including, among other things and subject to certain exceptions, covenants that restricted our ability and that of our subsidiaries, without the prior written consent of the 2021 Debenture holders, to incur additional indebtedness, including further advances under a certain preexisting secured loan, and repay outstanding indebtedness, create or permit liens on assets, repurchase stock, pay dividends or enter into transactions with affiliates. The 2021 Debentures contained customary events of default, including, but not limited to, failure to observe covenants under the 2021 Debentures, defaults on other specified indebtedness, loss of admission to trading on OTCQB or another applicable trading market, and occurrence of certain change of control events. Upon the occurrence of an event of default, an amount equal to 130% of the principal, accrued but unpaid interest, and other amounts owing under each 2021 Debenture would have immediately come due and payable at the election of each Purchaser, and all amounts due under the 2021 Debentures would bear interest at an increased rate.

Pursuant to the 2021 Purchase Agreements, the 2021 Purchasers have certain participation rights in our future equity offerings or those of our subsidiaries after the closing, subject to customary exceptions. The 2021 Debentures and the 2021 Warrants also contain certain price protection provisions providing for adjustment of the number of shares of our common stock issuable upon conversion of the 2021 Debentures and/or exercise of the 2021 Warrants and the conversion or exercise price in case of future dilutive offerings.

In February 2021, the holder of a \$250,000 November 2020 promissory note elected to convert the \$250,000 note, plus accrued interest of \$2,430, into \$283,984 principal amount of 2021 Debentures (including 12.5% Original Issue Discount of \$31,554) based on the same terms as those issued in January 2021 (described above), plus a 2021 Warrant exercisable into 70.996 shares of our common stock.

We have incurred a total of \$1,254,779 of debt costs related to the issuance of the 2021 Debentures, including commissions, costs and fees of \$334,800. We have also recorded a cost related to the fair value of the placement agent warrants of \$919,979 (see Note 10). The costs which have been recorded as debt discounts are being amortized over the life of the notes. Amortization expense was \$447,933 and \$799,140 for the three and six months ended June 30, 2021, respectively. Unamortized debt costs of \$679,276 were charged off against paid in capital upon the exchange of the notes for common stock in July 2021 (see Note 9) and were \$0 at December 31, 2021.

We have recorded a total of \$1,796,651 of debt discount related to the sale of the 2021 Debentures and February 2021 note exchange, including original issue discount of \$342,554 and a warrant discount of \$1,454,097 at fair value for the warrants issued with the debt (see Note 10). The discount is being amortized over the life of the notes. Amortization expense was \$447,933 and \$799,140 for the three and six months ended June 30, 2021, respectively. Unamortized debt discount of \$987,666 was charged off against paid in capital upon the exchange of the notes for common stock in July 2021 (see Note 9) and was \$0 at December 31, 2021.

On July 2, 2021, the 2021 Debentures were exchanged for common stock and warrants (See Notes 9 and 10) and the 2021 Debentures are no longer in effect.

## NOTE 9 - STOCKHOLDERS' EQUITY

#### Preferred Stock

The Company is authorized to issue 10,000,000 shares of preferred stock, par value \$0.0001 per share. As of June 30, 2022 and December 31, 2021, the Company had 86,000 shares of preferred stock issued and outstanding. No shares of preferred stock were issued during the three and six months ended June 30, 2022.

Our Series E preferred stock is the only class of our preferred stock that is currently outstanding. Series E preferred stock has a stated value of \$20 per share, which is convertible at any time after issuance at the option of the holder, subject to a beneficial ownership limitation of 4.99% or if waived, 9.99%, into common stock based on the stated value per share divided by \$4.00 per share, subject to adjustment in the event of stock splits, stock dividends or reverse splits. Holders of Series E Preferred Stock are entitled to vote together with holders of the common stock on an as-converted basis, subject to a beneficial ownership limitation of 4.99% or if waived, 9.99%. If at any time while any shares of Series E Preferred Stock remain outstanding and any triggering event contained in the Certificate of Designation for such series occurs, we shall pay, within three days, to each holder \$210 per each \$1,000 of the stated value of each such holder's shares of Series E Preferred Stock.

## Common Stock

The Company is authorized to issue 100,000,000 shares of common stock, par value \$0.0001 per share. As of June 30, 2022 and December 31, 2021 the Company had 14,851,146 and 14,566,420 shares of common stock outstanding, respectively.

### Shares issued upon exchange of common stock warrants

On January 6, 2022, upon agreement with a warrant holder, the Company issued 112,726 shares of common stock upon the exchange of 112,726 warrants. The shares were valued at approximately \$473,000 based on the stock price, while the exchanged warrants had a Black-Scholes value of approximately \$321,000, resulting in a loss on exchange of \$152,244.

#### Reverse Stock Split

On June 18, 2021 the Company filed an Amendment to the Articles of Incorporation to effectuate a reverse split of the Company's issued and outstanding common stock at an exchange ratio of 1-for-2.5. The reverse stock split was effective as of June 18, 2021. Simultaneously with the reverse stock split, the Company reduced the authorized shares from 250,000,000 to 100,000,000. All share and per share data in the accompanying condensed consolidated financial statements and footnotes has been retroactively adjusted to reflect the effects of the reverse stock split.

### Shares granted for services

On September 18, 2020 the Company awarded to Evan Sohn, our Executive Chairman and CEO, 221,600 restricted stock units (the "RSUs") subject to and issuable upon the listing of the Company's common stock on the Nasdaq Capital Market or NYSE American, or any successor of the foregoing (the "Uplisting"). The RSUs will vest over a two-year period from the date of the Uplisting in equal quarterly installments on the last day of each calendar quarter, with the first portion vesting on the last day of the calendar quarter during which the Uplisting takes place, subject to Mr. Sohn serving as an executive officer of the Company on each applicable vesting date, provided that the RSUs shall vest in full immediately upon the termination of Mr. Sohn's employment by the Company without Cause (as defined in the Employment Agreement). The RSU award has been valued at \$1,662,000 and compensation expense will be recorded over the estimated vesting period. We recognized compensation expense of \$148,836 during each of the three months ended June 30, 2022 and 2021, and \$297,672 for each of the six months ended June 30, 2022 and 2021. The shares began vesting on June 30, 2021. 76,175 shares from those RSUs have been issued during the three months ended March 31, 2022

On February 2, 2022, 7,500 RSUs vested and 7,500 were issued to a vendor for services related to a 2021 agreement. The Company expensed the remaining \$27,000 in 2022 as the service period expired.

During the three months ended March 31, 2022, 32,000 RSUs were granted to vendors for services. 22,000 RSUs vested immediately and were issued as common stock to the vendor, and the remaining 10,000 were issued in May 2022. The 32,000 RSUs were valued at \$93,120 and were expensed as of March 31, 2022 based on the service period in the contract.

During the three months ended June 30, 2022, 63,825 RSUs were granted to vendors for services. 56,325 RSUs have vested and were issued as common stock to the vendors, and the remaining 7,500 were vested and issuable as of June 30, 2022. The total 63,825 RSUs were valued at \$100,020. \$69,845 has been expensed as of June 30, 2022 based on the service period in the contract, \$19,225 were for prepaid services, and \$30,175 will be expensed in future periods.

Total expense for RSUs for the three and six months ended June 30, 2022 was \$237,906 and \$506,862. Total expense for RSUs for the three and six months ended June 30, 2021 was \$148,836 and \$297,672.

Restricted stock grant activity for the period ended June 30, 2022 is as follows:

|                                  | Stock Awards |
|----------------------------------|--------------|
| Outstanding at December 31, 2020 | 221,600      |
| Granted                          | 158,790      |
| Vested                           | (151,290)    |
| Vested and issuable              | (83,100)     |
| Forfeited or cancelled           |              |
| Outstanding at December 31, 2021 | 146,000      |
| Granted                          | 95,825       |
| Vested and issued                | (88,325)     |
| Vested and issuable              | (7,500)      |
| Forfeited or cancelled           |              |
| Outstanding at June 30, 2022     | 146,000      |

## NOTE 10 - STOCK OPTIONS AND WARRANTS

### **Stock Options**

On January 6, 2022, the Company granted to a consultant a total of 20,000 options to purchase common stock, exercisable at \$2.64 per share, under the terms of the 2021 Equity Incentive Plan (the "2021 Plan"). The options have a term of five years. The options vested 50% on March 3, 2022 and 50% on April 3, 2022.

On January 10, 2022, the Company granted to a director a total of 15,000 options to purchase common stock, exercisable at \$2.40 per share, under the terms of the 2021 Plan. The options have a term of five years. The options vest quarterly over a four-year period.

On January 19, 2022, the Company granted to a director a total of 15,000 options to purchase common stock, exercisable at \$2.40 per share, under the terms of the 2021 Plan. The options have a term of five years. The options vest quarterly over a four-year period.

On January 20, 2022, the Company granted to directors a total of 60,000 options to purchase common stock, exercisable at \$2.40 per share, under the terms of the 2021 Plan. The options have a term of five years. The options vest quarterly over a four-year period.

On March 11, 2022, the Company granted to employees a total of 52,500 options to purchase common stock, exercisable between \$2.87 and \$2.95 per share, under the terms of the 2021 Plan. The options have a term of five years. The options will vest quarterly over four years, with the first portion vesting on June 11, 2022.

On April 1, 2022, the Company granted an employee a total of 25,000 options to purchase common stock, exercisable at \$2.47 per share, under the terms of the 2021 Plan. The options have a term of five years. The options will vest quarterly over four years, with the first portion vesting on July 1, 2022.

On April 4, 2022, the Company granted to employees a total of 25,000 options to purchase common stock, exercisable at \$2.12 per share, under the terms of the 2021 Plan. The options have a term of five years. The options will vest quarterly over four years, with the first portion vesting on July 4, 2022.

On April 5, 2022, the Company granted an employee a total of 37,000 options to purchase common stock, exercisable at \$2.12 per share, under the terms of the 2021 Plan. The options have a term of five years. The options will vest quarterly over four years, with the first portion vesting on July 1, 2022.

On April 5, 2022, the Company granted to employees a total of 57,500 options to purchase common stock, exercisable at \$2.12 per share, under the terms of the 2021 Plan. The options have a term of five years. The options will vest quarterly over four years, with the first portion vesting on July 5, 2022.

On April 7, 2022, the Company granted to employees a total of 120,100 options to purchase common stock, exercisable at \$2.03 per share, under the terms of the 2021 Plan. The options have a term of five years. The options will vest quarterly over four years, with the first portion vesting on July 7, 2022.

On April 28, 2022, the Company granted a consultant a total of 35,000 options to purchase common stock, exercisable at \$1.60 per share, under the terms of the 2021 Plan. The options have a term of five years. The options will vest monthly over two months, with the first portion vesting on May 28, 2022.

On May 17, 2022, the Company granted a consultant a total of 5,000 options to purchase common stock, exercisable at \$1.07 per share, under the terms of the 2021 Plan. The options have a term of five years. The options vested immediately.

On May 17, 2022, the Company granted to employees a total of 22,500 options to purchase common stock, exercisable at \$1.07 per share, under the terms of the 2021 Plan. The options have a term of five years. The options will vest quarterly over four years with a one year cliff, with the first portion vesting on May 17, 2023.

On June 2, 2022, the Company granted a consultant a total of 25,461 options to purchase common stock, exercisable at \$1.00 per share, under the terms of the 2021 Plan. The options have a term of five years. The options will vest monthly over one year, with the first portion vesting on July 6, 2022.

On June 27, 2022, the Company granted to employees a total of 37,500 options to purchase common stock, exercisable at \$1.00 per share, under the terms of the 2021 Plan. The options have a term of five years. The options will vest quarterly over four years with a one year cliff, with the first portion vesting on June 27, 2023.

The fair values of stock options granted during the six months ended June 30, 2022 were estimated using Black-Sholes option-pricing model with the following assumptions:

|                          | June 30, 2022 |
|--------------------------|---------------|
| Risk-free interest rates | 0.31-3.21%    |
| Expected life (in years) | 1.00 - 5.00   |
| Expected volatility      | 136-226%      |
| Dividend yield           | 0%            |

During the three months ended June 30, 2022 and 2021, we recorded \$381,351 and \$811,499 of compensation expense, respectively, related to stock options, and during the six months ended June 30, 2022 and 2021, we recorded \$1,779,155 and \$1,165,069 of compensation expense, respectively related to stock options.

A summary of the status of the Company's stock options as of June 30, 2022, and changes during the period are presented below:

|                                  |             | Weighted<br>Average | Weighted<br>Average |                 |
|----------------------------------|-------------|---------------------|---------------------|-----------------|
|                                  | Options     | Exercise            | Remaining Life      | Aggregate       |
|                                  | Outstanding | Price               | (In Years)          | Intrinsic Value |
| Outstanding at December 31, 2021 | 2,671,177   | \$<br>3.89          | 2.71                | 53,670          |
| Granted                          | 552,561     | 2.05                | -                   | -               |
| Exercised                        | -           | -                   | -                   | -               |
| Expired or cancelled             | (300,662)   | 3.61                | -                   | -               |
| Outstanding at June 30, 2022     | 2,923,076   | \$<br>3.80          | 3.87                | 525             |
| Exercisable at June 30, 2022     | 1,219,267   | \$<br>-             | 4.28                |                 |

As of June 30, 2022, there was approximately \$3,741,217 of unrecognized compensation cost related to unvested stock options which vest over time and are expected to be recognized over a period of four years, as follows: 2022 (remainder of year), \$1,093,484; 2023, \$1,399,688; 2024, \$673,356; 2025, \$537,540; and 2026, \$37,149. The intrinsic value of options outstanding is \$525 at June 30, 2022 and the intrinsic value of options exercisable is \$0 at June 30, 2022.

#### Warrants

On January 6, 2022, the Company issued 112,726 shares of common stock upon the exchange of 112,726 warrants (See Note 9).

## Warrants Recorded as Derivative Liabilities

### Series D Preferred Stock Warrants

The Company identified embedded features in the warrants issued with Series D Preferred Stock in 2019 and 2020 which caused the warrants to be classified as a derivative liability. These embedded features included the right for the holders to request for the Company to cash settle the warrants to the holder by paying to the holder an amount of cash equal to the Black-Scholes value of the remaining unexercised portion of the warrants on the date of the consummation of a fundamental transaction, as defined in the warrant instrument. The accounting treatment of derivative financial instruments requires that the Company treat the whole instrument as a liability and record the fair value of the instrument as a derivative as of the inception date of the instrument and to adjust the fair value of the instrument as of each subsequent balance sheet date.

During the three and six months ended June 30, 2021, the Company recorded other income of \$1,619,531 and \$2,097,826, respectively, related to the change in the fair value of the derivative. On July 2, 2021, the Series D warrants were exchanged for 522,108 shares of common stock and consequently the embedded derivative was eliminated and \$2,404,182 of derivative liability was reclassified to paid in capital.

## Convertible Debenture Warrants and Placement Agent Warrants

The Company identified embedded features in the warrants issued with the convertible debt and the placement agent warrants in 2020 and 2021 (see Note 8) and which caused the warrants to be classified as a derivative liability. These embedded features included the right for the holders to request for the Company to cash settle the warrants to the holder by paying to the holder an amount of cash equal to the Black-Scholes value of the remaining unexercised portion of the warrants on the date of the consummation of a fundamental transaction, as defined in the warrant instrument. The accounting treatment of derivative financial instruments requires that the Company treat the whole instrument as liability and record the fair value of the instrument as a derivative as of the inception date of the instrument and to adjust the fair value of the instrument as of each subsequent balance sheet date.

As of the issuance date of the 2021 Debenture warrants, the Company determined a fair value of \$5,040,080 for the 770,746 warrants. The fair value of the warrants was determined using the Black-Scholes Model based on a risk-free interest rate of 0.17% - 0.19%, an expected term of 3 years, an expected volatility of 215% - 216% and a 0% dividend yield. Of this amount, \$1,454,097 was recorded as debt discount (see Note 8) and \$3,585,983 was charged to expense as initial derivative expense.

As of the issuance date of the 2021 placement agent warrants, the Company determined a fair value of \$919,979 for the 139,950 warrants. The fair value of the warrants was determined using the Black-Scholes Model based on a risk-free interest rate of 0.17% -0.19%, an expected term of 3 years, an expected volatility of 215% and a 0% dividend yield. The value of \$919,979 has been recorded as a debt discount for debt cost (see Note 8). In July 2021, we amended the debenture agreement and reduced the number shares to be received upon exercise by the placement agent warrants from 139,950 to 36,364.

During the three and six months ended June 30, 2021, the Company recorded other income of \$5,955,219 and \$6,105,545, respectively, related to the change in the fair value of the derivative. As a result of amendments to the 2020 and 2021 debenture warrants and placement agent warrants on July 2, 2021, the derivative feature of the warrants was eliminated and \$7,405,224 of derivative liability was reclassified to paid in capital.

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The number of placement agent warrants issued in 2020 and 2021 was reduced in July 2021, from 287,606 to 72,728, and the exercise price was increased to \$6.25.

|                                    | Warrants<br>Outstanding | Weighted<br>Average<br>Exercise<br>Price per<br>Share |
|------------------------------------|-------------------------|---|
| Outstanding at December 31, 2021   | 6,682,359               | \$ 4.92   |
| Issued                             | -                       | -   |
| Cancelled pursuant to modification | -                       | -   |
| Exchanged for common stock         | (112,726)               | 2.00  |
| Exercised                          | -                       | -   |
| Expired or cancelled               |                         |   |
| Outstanding at June 30, 2022       | 6,569,633               | 4.92  |

## NOTE 11 - COMMITMENTS AND CONTINGENCIES

### **Legal Proceedings**

With the exception of the below, the Company is not a party to any legal proceedings or claims at June 30, 2022. From time-to-time, we may be a party to, or otherwise involved in, legal proceedings arising in the normal course of business. The nature of our business ordinarily results in a certain amount of pending as well as threatened claims, litigation, investigations, regulatory and legal and administrative cases, matters and proceedings, all of which are considered incidental to the normal conduct of business. When we determine we determine that we have meritorious defenses to the claims asserted, we vigorously defend ourselves. We consider settlement of cases when, in management's judgment, it is in the best interests of both the Company and its shareholders to do so.

### Recruiter.com Group, Inc. v. BKR Strategy Group.

We are currently pursuing two related collections matters against BKR Strategy Group. Since 2013, BKR Strategy Group has provided talent acquisition strategy and services to top companies. Starting in the third quarter of 2021, BKR Strategy Group subcontracted the Company to perform on-demand recruiter services on behalf of BKR Strategy Group's clients. Although payments for services rendered were initially received in a timely fashion, BKR Strategy Group's balance grew throughout the third and fourth quarters of 2021. This led to BKR Strategy Group executing a Promissory Note with a payment schedule for \$500,000 on November 30, 2021 with a personal guarantee from its business principal as part of the note. After failing to meet the payment schedule and after repeated attempts to collect the balance due, we retained the law firm of Berkovitch & Bouskila, PLLC and filed two lawsuits against BKR Strategy Group on February 18, 2022, the first, to collect on unpaid invoices and the second, to enforce the promissory note, for a total sum of \$1,400,000. On March 24, 2022, BKR Strategy Group made a counterclaim against us for \$500,000 on the grounds of alleged overbilling. Management denies the basis for the counterclaim and expects to vigorously defend itself from this counterclaim. The Company's outside counsel has advised that at this stage in the proceedings, it cannot offer an opinion as to the probable outcome. As it is not possible to estimate if a loss will be incurred, there has been no accrual.

On June 21, 2022, the Supreme Court of the State of New York, New York County ruled in favor of the Company that BKR Strategy Group owes the Company \$500,000, plus interest at 12% since November 22, 2021, through the entry of judgement in the lawsuit related to the enforcement on the Promissory Note executed by BKR Strategy Group. Proceedings in the other lawsuit remain ongoing.

#### Investor Relations

Claims related to investor relations arose during the third quarter of 2021 for which we had accrued \$250,000. In October 2021, the Company made a total investor relations payment of \$253,505 with two shareholders regarding claims that they were owed securities pursuant to existing agreements. The agreement was reached prior to any lawsuits being filed with a court.

### Service Agreement

In December of 2021 we entered into an agreement wherein a third party will assume responsibility for several of our staffing clients and in return the third party would enter into Recruiter on Demand service agreements and software subscriptions with us. As of June 30,2022, all the conditions of the agreement have not been met. However, one of the provisions has been implemented whereby we entered a payroll service agreement for employer of record services for one of our clients. As a result, we have recognized revenue of \$123,045 and \$214,247 during the three and six months ended June 30, 2022, respectively, related to this agreement. No such transactions occurred during the year ending December 31, 2021

#### Leases

On September 30, 2019, the Company entered into a sublease with a related party (see Note 12) for our former corporate headquarters. The sublease originally was set to expire in November 2022. Monthly lease payments increased from \$7,307 to \$7,535 in April 2021 and continued at that rate for the remainder of the lease. In July 2021, we cancelled the remaining term of the lease with no future payments remaining (see Note 12).

### COVID-19 Uncertainty:

In March 2020, the outbreak of COVID-19 (coronavirus) caused by a novel strain of the coronavirus was recognized as a pandemic by the World Health Organization, and the outbreak became increasingly widespread in the United States, including in each of the areas in which we operate. While to date, we have not been required to stop operating, management is evaluating its use of its office space, virtual meetings and the like. We previously reduced certain billing rates to respond to the economic climate, however, those billing rates have returned to normal. Demand for recruiting solutions and our Platform improved in 2022 versus 2021. The COVID-19 pandemic has been characterized by rises and falls of case numbers due to unforeseen factors and variants of concern and consequently has had varying amounts of impact on our operations and financial prospects. The extent to which the COVID-19 pandemic will impact operations, ability to obtain financing or future financial results is uncertain at this time.

We expect but cannot guarantee that demand for our recruiting solutions will continue to improve in 2022, as certain clients re-open or accelerate their hiring initiatives, and new clients utilize its services. Overall, management is focused on effectively positioning us for a rebound in hiring which management believes will continue to happen in 2022. Ultimately, the recovery may be delayed and the economic conditions may worsen, depending upon changes in the impact from the COVID-19 pandemic. We continue to closely monitor the confidence of our recruiter users and customers, and their respective job requirement load through offline discussions and Recruiter Index survey.

We also may depend on raising additional debt or equity capital to stay operational. The economic impact of COVID-19, should the COVID-19 pandemic worsen, may make it more difficult for us to raise additional capital when needed. The terms of any financing, if we are able to complete one, will likely not be favorable to us.

#### NOTE 12 - RELATED PARTY TRANSACTIONS

During 2019 we entered into a two-year non-exclusive consulting agreement with a principal shareholder to act as Company's consultant with respect to introducing the Company to potential acquisition and partnership targets. The Company has agreed to pay the consultant a retainer of \$10,000 per month as a non-recoverable draw against any finder fees earned. The Company has also agreed to pay the consultant the sum of \$5,500 per month for three years (\$198,000 total) as a finder's fee for introducing Genesys to the Company. This payment is included in the \$10,000 monthly retainer payment. We have recorded consulting fees expense of \$0 for the three and six months ended June 30, 2022, and we have recorded consulting fees expense of \$0 and \$13,500 during the three and six months ended June 30, 2021, respectively. The term of the consulting agreement was completed in March 2021. In July 2021 we completed payments for all accrued compensation and future payments owed under the consulting agreement. No further payments will be owed under this consulting agreement.

Under a technology services agreement entered into on January 17, 2020, we use a related party firm of the Company, Recruiter.com Mauritius, for software development and maintenance related to our website and Platform underlying our operations. This was an oral arrangement prior to January 17, 2020. The initial term of the Services Agreement is five years, whereupon it shall automatically renew for additional successive 12-month terms until terminated by either party by submitting a 90-day prior written notice of non-renewal. The firm was formed outside of the United States solely for the purpose of performing services for the Company and has no other clients. The consultant to the Company, who was our Chief Technology Officer until July 15, 2021, and thereafter our Chief Web Officer, is an employee of Recruiter.com Mauritius and exerts control over Recruiter.com Mauritius. Pursuant to the Services Agreement, the Company has agreed to pay Recruiter.com Mauritius fees in the amount equal to the actualized documented costs incurred by Recruiter.com Mauritius in rendering the services pursuant to the Services Agreement. expenses to this firm were \$0 and \$54,696 for the three months ended June 30, 2022 and 2021, respectively, and expenses to this firm were \$16,667 and \$112,684 for the six months ended June 30, 2022 and 2021, respectively. These Expenses are included in product development expense in our condensed consolidated statements of operations. In January 2022, the Company hired a full-time Chief Technology Officer and no longer uses the services of Recruiter.com Mauritius.

We were a party to that certain license agreement with Genesys. An executive officer of Genesys is a significant equity holder and a member of our Board of directors. Pursuant to the License Agreement Genesys has granted us an exclusive license to use certain candidate matching software and renders certain related services to us. The Company has agreed to pay to Genesys (now called Opptly) a monthly license fee of \$5,000 beginning September 29, 2019 and an annual fee of \$1,995 for each recruiter being licensed under the License Agreement along with other fees that might be incurred. The Company has also agreed to pay Opptly monthly sales subscription fees beginning September 5, 2019 when Opptly assisted with closing a recruiting program. During the three months ended June 30, 2022 and 2021, we charged to operating expenses \$0 and \$46,914 for services provided by Opptly. During the six months ended June 30, 2022 and 2021, we charged to operating expenses \$0 and \$87,028 for services provided by Opptly. As of August 6, 2021, we had paid off all remaining payables to Opptly due at that time and amended our agreement. We will continue with the License Agreement but have cancelled the sales subscription and services agreements. There could be other fees that will be owed as incurred, based on communication overages. The license agreement expired on March 31, 2022 and will not be renewed. As of June 30, 2022 and December 31, 2021, the Company owes Genesys \$19,825 and \$22,810, respectively, in payables.

Icon Information Consultants performs all of the back office and accounting roles for Recruiting Solutions. Icon Information Consultants then charges a fee for the services along with charging for office space (see Note 11). Icon Information Consultants and Icon Industrial Solutions (collectively "Icon") also provide "Employer of Record" ("EOR") services to Recruiting Solutions which means that they process all payroll and payroll tax related duties of temporary and contract employees placed at customer sites and is then paid a reimbursement and fee from Recruiting Solutions. A representative of Icon is a member of our board of directors. Icon Canada also acts as an EOR and collects the customer payments and remits the net fee back to Recruiting Solutions. Revenue related to customers processed by Icon Canada is recognized on a gross basis the same as other revenues and was \$0 for the three and six months ended June 30, 2022, and \$36,091 and \$71,323 for the three and six months ended June 30, 2021, respectively. EOR costs related to customers processed by Icon Canada was \$0 for the three and six months ended June 30, 2022, and costs related to customers processed by Icon Canada was \$33,748 and \$66,692 for the three and six months ended June 30, 2021, respectively. Currently, there is no intercompany agreement for those charges, and they are calculated on a best estimate basis. As of June 30, 2022 and December 31, 2021, the Company owes Icon \$0 and \$163,672, respectively, in payables and Icon owes \$0 and \$49,033, respectively, to the Company. During the three and six months ended June 30, 2022, we charged to cost of revenue \$0 related to services provided by Icon as our employer of record. During the three and six months ended June 30, 2021, we charged to cost of revenue \$178,531 and \$333,103, respectively, related to services provided by Icon as our employer of record. During the three and six months ended June 30, 2022, we charged to operating expenses \$0 related to management fees, rent and other administrative expense. During the three and six months ended June 30, 2021, we charged to operating expenses \$59,235 and \$132,253, respectively, related to management fees, rent and other administrative expense. During the three and six months ended June 30, 2022 we charged to interest expense \$0 related to finance charges on accounts payable owed to Icon. During the three and six months ended June 30, 2021, we charged to interest expense \$18,193 and \$30,466, respectively, related to finance charges on accounts payable owed to Icon. In July 2021, we paid Icon \$1,075,645 to satisfy all outstanding payables for all services including interest charges. In July 2021, we also ended all contractual relationships with Icon for back office and accounting services, as well as office space. As of December 31, 2021, Icon will no longer provide EOR services. In January 2022, a payment of \$118,534 was made by the Company to Icon to satisfy the remaining amount owed, net of the amount owed by Icon to the Company.

We also recorded placement revenue from Icon of \$0 during the three months ended June 30, 2022 and 2021, respectively, and \$0 and \$970 during the six months ended June 30, 2022 and 2021, respectively.

We used a related party firm of the Company to pay certain recruiting services provided by employees of the firm during the three months ended March 31, 2021. During the three months ended March 31, 2021, we charged to cost of revenue \$17,745 related to services provided, with no expense in the three months ended June 30, 2021 and with no expense in the three and six months ended June 30, 2022 and no balance owed as of June 30, 2022.

#### NOTE 13 - BUSINESS COMBINATIONS

#### Scouted Asset Purchase

Effective January 31, 2021, the Company, through a wholly-owned subsidiary, acquired all of the assets of RLJ Talent Consulting, Inc., dba Scouted, a Delaware Corporation ("Scouted") (the "Scouted Asset Purchase"). As consideration for the Scouted Asset Purchase, Scouted shareholders received a total of 224,163 shares of our restricted common stock (valued at \$1,625,183 based on a \$7.25 per share acquisition date price), of which 33,151 shares of stock were held in reserve and recorded as contingent consideration, a current liability in the accompanying financial statements, and an additional amount of \$180,000 in cash consideration for a total purchase price of approximately \$1.8 million. The 33,151 shares held in reserve were issued on December 13, 2021. The Scouted Asset Purchase was accounted for as a business acquisition. The assets acquired in the Scouted Asset Purchase consist primarily of sales and client relationships, contracts, intellectual property, partnership and vendor agreements and certain other assets (the "Scouted Assets"). The Company has completed the purchase price allocation of the \$1.8 million for the acquired intangible assets during the second quarter of 2021. The Company is utilizing the Scouted Assets to expand its video hiring solutions and curated talent solutions, through its Recruiting Solutions subsidiary.

The acquisition is accounted for by the Company in accordance with the acquisition method of accounting pursuant to ASC 805 "Business Combinations" and pushdown accounting is applied to record the fair value of the assets acquired by the Company. Under this method, the purchase price is allocated to the identifiable assets acquired and liabilities assumed based on their estimated fair values at the date of acquisition. Any excess of the amount paid over the estimated fair values of the identifiable net assets acquired will be allocated to goodwill.

The following is a summary of the estimated fair value of the assets acquired at the date of acquisition:

| Sales and client relationships and contracts | \$<br>1,382,076 |
|--|-----------------|
| Intellectual property                        | 98,721          |
| Domains                                      | 18,000          |
| Goodwill                                     | 306,386         |
| Total Purchase Price                         | \$<br>1,805,183 |

#### Upsider Asset Purchase

Effective March 25, 2021, the Company, through a wholly-owned subsidiary, entered into an Asset Purchase Agreement and Plan of Reorganization with Upsider, Inc., ("Upsider"), to acquire all the assets and certain liabilities of Upsider (the "Upsider Purchase"). As consideration for the Upsider Purchase, Upsider's shareholders received net cash of \$69,983 and a total of 323,094 shares of our common stock (the "Upsider Shares") (valued at \$2,544,362, based on a \$7.88 per share acquisition date price), of which 51,940 of the Upsider Shares were held in reserve and were recorded as a current liability, contingent consideration in the accompanying financial statements. The shareholders of Upsider may also receive earn-out consideration in the form of the issuance of 321,390, shares of our common stock on September 1, 2021 based on the attainment of specific targets during the nine months following closing. The total purchase price was approximately \$3.9 million. The assets acquired in the Upsider Purchase consist primarily of sales and client relationships, contracts, intellectual property, partnership and vendor agreements and a de minimis amount of other assets. We also assumed a small amount of liabilities in the form of net payables. The Company utilizes Upsider's machine learning artificial intelligence to provide a more predictive and efficient recruiting tool that enhances our current technology.

The acquisition is accounted for by the Company in accordance with the acquisition method of accounting pursuant to ASC 805 "Business Combinations" and pushdown accounting is applied to record the fair value of the assets acquired by the Company. Under this method, the purchase price is allocated to the identifiable assets acquired and liabilities assumed based on their estimated fair values at the date of acquisition. Any excess of the amount paid over the estimated fair values of the identifiable net assets acquired will be allocated to goodwill.

The following is a summary of the estimated fair value of the assets acquired and liabilities assumed at the date of acquisition:

| Sales and client relationships and contracts | \$<br>3,130,773 |
|--|-----------------|
| Intellectual property                        | 156,539         |
| Domains                                      | 4,600           |
| Goodwill                                     | 736,525         |
| Accounts payable                             | (89,089)        |
| Total Purchase Price                         | \$<br>3,939,348 |

#### OneWire Asset Purchase

Effective May 10, 2021, the Company, through a wholly-owned subsidiary, entered into an Asset Purchase Agreement and Plan of Reorganization with OneWire Holdings, LLC, a Delaware limited liability company ("OneWire"), to acquire all the assets and several liabilities of OneWire (the "OneWire Purchase"). As consideration for the OneWire Purchase, OneWire's shareholders received a total of 155,327 shares (the "Consideration Shares") of common stock, valued at \$1,255,000, based on a price per share of \$8.0797, the volume-weighted average price of the common stock for the 30 day period immediately prior to the closing date), of which 31,066 of the Consideration Shares are subject to forfeiture as security against a post-closing working capital adjustment and a revenue true-up and pursuant to OneWire's indemnity obligations. At the date of closing, the common stock was valued at \$1,436,777, and there was a to be determined working capital adjustment to be paid in additional common shares recorded as a liability at a fair value of \$45,751 for a total purchase price of \$1,482,528. The assets acquired in the OneWire Purchase price allocation of the \$1.5 million for the acquired intangible assets during the second quarter of 2021. OneWire's expansive candidate database in financial services and candidate matching service amplify our reach to give employers and recruiters access to an even broader pool of specialized talent.

The acquisition is accounted for by the Company in accordance with the acquisition method of accounting pursuant to ASC 805 "Business Combinations" and pushdown accounting is applied to record the fair value of the assets acquired by the Company. Under this method, the purchase price is allocated to the identifiable assets acquired and liabilities assumed based on their estimated fair values at the date of acquisition. Any excess of the amount paid over the estimated fair values of the identifiable net assets acquired will be allocated to goodwill.

The following is a summary of the estimated fair value of the assets acquired and liabilities assumed at the date of acquisition:

| Cash   | \$<br>54,868    |
|--|-----------------|
| Accounts receivable                          | 165,285         |
| Sales and client relationships and contracts | 760,852         |
| Intellectual property                        | 121,700         |
| Domains                                      | 10,152          |
| Goodwill                                     | 369,671         |
| Total Purchase Price                         | \$<br>1,482,528 |

#### Parrut Asset Purchase

Effective July 7, 2021, the Company entered into and closed on an Asset Purchase Agreement with Parrut, Inc. ("Parrut"), and certain individuals named therein. Parrut does business as Uncubed and we acquired the assets of the Technology Solutions Division of Uncubed. The purchased assets include assets related to Finalist, an online marketplace for sourcing and screening early-professional software and data candidates and assets related to Uncubed's job board technology and candidate engagement platform which includes Mediabistro, a job board and professional community for media, content, and creative professionals (the "Parrut Purchase").

As consideration for the Parrut Purchase, the Company paid \$500,000 in cash at closing, a \$1,750,000 promissory note with an interest rate of 6% and a maturity date of July 1, 2023, and granted to Parrut 257,545 shares of our common stock, valued at \$1,264,551 based on the acquisition date share price. In addition, the terms of the Parrut Purchase include "earn-out" provisions under which the Company could become obligated to pay Parrut up to an additional \$1,350,000 in the form of issued shares of our common stock (the "Parrut Earn-Out Consideration"). As of December 31, 2021, the Company's preliminary estimate of the fair value of the Parrut Earn-Out Consideration was \$1,125,000. The Parrut Earn-Out Consideration is equal to 1.35 times our revenue derived or generated from the assets purchased in the Parrut Purchase achieved during the twelve-month period immediately following the closing date.

The Company also entered into a Registration Rights Agreement with Parrut (the "Registration Rights Agreement"). The Registration Rights Agreement provides that following the Nine-Month Anniversary (as defined in the Registration Rights Agreement), and for a period of five years thereafter, Parrut shall have the ability, on three occasions, to demand that Company shall file with the SEC a registration statement on Form S-3, pursuant to the terms of the Registration Rights Agreement, to register the Consideration Shares. As of June 30, 2022, Parrut has not demanded the company file any registration statements. Additionally, pursuant to the Registration Rights Agreement, for a period of three years following the Nine-Month Anniversary, whenever the Company proposes to register the issuance or sale of any of its common stock or its own account or otherwise, and the registration form to be used for the registration of the Consideration Shares.

The acquisition is accounted for by the Company in accordance with the acquisition method of accounting pursuant to ASC 805 "Business Combinations" and pushdown accounting is applied to record the fair value of the assets acquired on Recruiting Solutions. Under this method, the purchase price is allocated to the identifiable assets acquired and liabilities assumed based on their estimated fair values at the date of acquisition. Any excess of the amount paid over the estimated fair values of the identifiable net assets acquired will be allocated to goodwill.

The following is a summary of the estimated fair value of the assets acquired at the date of acquisition:

| Cash                 | \$<br>10,702    |
|----------------------|-----------------|
| Accounts receivable  | 17,720          |
| Prepaid Assets       | 11,910          |
| Intangible Assets    | 3,941,266       |
| Goodwill             | 657,953         |
| Total Purchase Price | \$<br>4,639,551 |

# Novo Asset Purchase

Effective August 27, 2021, the Company entered into and closed an Asset Purchase Agreement ("Novo Asset Purchase Agreement") with the Novo Group, Inc. (the "Novo Group"), and certain individuals named therein. The Novo Group operates a recruitment services company for employers, providing talent, acquisition and other hiring solutions. The Company purchased substantially all of the assets of Novo Group (the "Novo Purchased Assets"). The Novo Purchased Assets include, among other assumed assets, certain contracts with Novo Group's clients, permits owned, held and used by the Novo Group, intellectual property as well as tangible assets, and all of Novo Group's accounts receivable (the "Novo Purchase"). Furthermore, the Company agreed to assume certain liabilities associated with the Novo Group business.

The amount due at closing was approximately \$7,117,425 (the "Base Purchase Price"), consisting of the following consideration: (1) \$1,337,500 in cash, (2) a \$3,000,000 promissory note with an interest rate of 6%, that matures on February 1, 2024 (the "Novo Note"), (3) working capital adjustments in the amount of approximately \$217,045, which was paid as of September 30, 2021 and (4) 508,711 restricted shares of common stock valued at \$2,019,583 (based on the acquisition date share price), of which 127,178 of our restricted shares of common stock were placed in escrow to account for post-closing adjustments in respect to Novo Group's revenue from the closing date to the end of the 2021 calendar year, as well as to partially secure the indemnification obligations of Novo Group's former owners. 25,901 shares remained in escrow as of June 30, 2022.

In addition to the Base Purchase Price, there is an earn-out that is tied to revenue of Novo Group from sales of its products and services over eight calendar quarters (the "Earn-Out Period"), with such Earn-Out Periods beginning on January 1, 2022 and ending on December 31, 2023. The Earn-Out Amount payable, if any, would equal to 5% of Novo Group's revenue ("Earn-Out Amount") for each applicable Earn-Out Period. The Company's preliminary estimate at the acquisition date of the fair value of this consideration was \$543,297.

The acquisition is accounted for by the Company in accordance with the acquisition method of accounting pursuant to ASC 805 "Business Combinations" and pushdown accounting is applied to record the fair value of the assets acquired by the Company. Under this method, the purchase price is allocated to the identifiable assets acquired and liabilities assumed based on their estimated fair values at the date of acquisition. Any excess of the amount paid over the estimated fair values of the identifiable net assets acquired will be allocated to goodwill. During the three months ended March 31, 2022, a measurement period adjustment was recorded resulting in an increase in accounts receivable of \$35,644 and corresponding reduction in goodwill.

The following is a summary of the estimated fair value of the assets acquired at the date of acquisition:

| Accounts receivable  | \$<br>797,643   |
|----------------------|-----------------|
| Prepaid Assets       | 55,000          |
| Intangible Assets    | 2,062,296       |
| Goodwill             | 4,625,674       |
| Assumed Liabilities  | (423,188)       |
| Total Purchase Price | \$<br>7,117,425 |

On April 1, 2022, we entered into that certain Novo Adjusted Agreement (the "Agreement") with Novo Group and a representative of Novo that had the effect of amending the Novo Asset Purchase Agreement and the Novo Note. A legend was affixed to the Novo Note stating that the Novo Note was subject to the terms of the Agreement. Under the Novo Asset Purchase Agreement, we owed an original principal amount to Novo Group of \$3,000,000. Under the terms of the Agreement, the original principal amount due to Novo Group was reduced by \$600,000 from \$3,000,000 to \$2,400,000 due to the employee turnover that occurred following the acquisition. Pursuant to the Agreement, the post-closing working capital adjustment amount of \$52,117 due from us was forgiven and no additional amount is or will become due from the us as final excess with respect to the final closing working capital. Pursuant to the Agreement, the Earn-Out provision of the Asset Purchase Agreement is of no further force and effect, and consequently no further Earn-Out Payment would be earned by Novo Group or paid by us. The parties further agreed to an updated amortization schedule attached to the Agreement as discussed below. The reduction in the amounts owed to Novo Group was accounted for as a gain on debt extinguishment on the condensed consolidated statement of operations.

The Novo Note will be paid monthly through November 30, 2023 in accordance with the updated amortization schedule attached to the Agreement. If we paid a separate lump sum prepayment of \$1,250,000 or more ("Pre-Payment") on or before June 1, 2022, Novo Group would have, if we requested, allowed us to subordinate the indebtedness under the Novo Note to that of a senior lender so long as we continue monthly payments on the remaining note balance (including interest), in amounts no less than the amounts set forth in the amortization schedule. 76,277 escrow shares were released to Novo Group upon execution of the Agreement. The release of remaining escrow shares to each party is tied to the timing of the Pre-Payment. If we make the Pre-Payment on or before June 1, 2022, 25,000 escrow shares will be released to us and cancelled. If the full balance is paid off on or before August 1, 2022, 25,901 escrow shares will be released to us and cancelled. Conversely, if we do not make the Pre-Payment on or before June 1, 2022, 25,000 escrow shares will be released to Novo Group. If the full balance is not paid on or before the August 1, 2022 payoff date, 25,901 escrow shares will be released to Novo Group. In addition, if we do not pay off the Novo Note on or before December 31, 2022, we shall issue 25,000 shares of our common stock to Novo Group.

The Pre-Payment was not made before June 1, 2022 and 25,000 escrow shares were released to Novo Group in June 2022. The full balance of the note was not made before August 1, 2022 and the remaining 25,901 escrow shares were released.

#### NOTE 14 - SUBSEQUENT EVENTS

On July 10, 2022, under a mutual agreement the Company paid \$50,000 to a vendor in lieu of 64,536 shares payable under the original agreement. The \$50,000 was accrued as of June 30, 2022

#### ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion and analysis should be read in conjunction with our unaudited interim condensed consolidated financial statements and related notes appearing elsewhere in this Quarterly Report on Form 10-Q (this "Quarterly Report"). In addition to historical information, this discussion and analysis contains forward-looking statements that involve risks, uncertainties, and assumptions. Our actual results may differ materially from those anticipated in these forward-looking statements as a result of certain factors, including but not limited to those set forth under "Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2021 as filed with the SEC.

For purposes of this Quarterly Report, "Recruiter.com," "we," "our," "us," or similar references refers to Recruiter.com Group, Inc. and its consolidated subsidiaries, unless the context requires otherwise.

#### Overview

We are a holding company that operates an on-demand recruiting platform digitally transforming the 28.5 billion dollar employment and recruiting agencies industry (IBISWorld Report 6/30/2022). We offer recruiting software and services through an online, AI-powered sourcing platform (the "Platform") and network of on-demand professional recruiters. Businesses from startups to the Fortune 100 use Recruiter.com to help address their critical talent needs and solve recruiting and hiring challenges.

We have seven subsidiaries, Recruiter.com, Inc., Recruiter.com Recruiting Solutions LLC ("Recruiting Solutions"), Recruiter.com Consulting, LLC, VocaWorks, Inc. ("VocaWorks"), Recruiter.com Scouted Inc. ("Scouted"), Recruiter.com Upsider Inc. ("Upsider") and Recruiter.com OneWire Inc. ("OneWire").

We leverage proprietary AI-based candidate sourcing software and recruitment marketing technology to serve our client's talent needs. For employers needing talent acquisition services, we place independent recruiters from our network with our clients on a project basis. To round out our offerings, we provide other talent acquisition support services, including consulting, staffing, full-time placement services, and talent effectiveness coaching.

Our mission is to help recruit the right talent faster and become the preferred solution for hiring specialized talent.

- Software Subscriptions: We offer a managed service subscription using our web-based platform to help employers recruit talent. Our Platform allows our customers to source, contact, screen, and sort candidates using data science, advanced email campaigning tools, and predictive analytics. As part of our software subscriptions, we offer enhanced support packages and on-demand recruiting support services for an additional fee. Depending on the subscription type, additional fees may be charged when we place a candidate with our customer. In such cases, if the candidate ceases to be employed by the customer during the initial 90 days (the 90-day guarantee), we refund the customer in full for all fees paid by the customer.
- Recruiters on Demand: Consists of a consulting and staffing service specifically for the placement of professional recruiters, which we market as Recruiters on Demand. Recruiters on Demand is a flexible, time-based solution that provides businesses of all sizes access to recruiters on an outsourced, virtual basis for help with their hiring needs. As with other consulting and staffing solutions, we procure for our employer clients qualified professional recruiters and then place them on assignment with our employer clients. We derive revenue from Recruiters on Demand by billing the employer clients for the placed recruiters' ongoing work at an agreed-upon, time-based rate. We directly source recruiter candidates from our network of recruiters. In addition, we also offer talent planning, talent assessment, strategic guidance, and organizational development services, which we market as our "Talent Effectiveness" practice. Companies prepay for a certain number of consulting hours at an agreed-upon, time-based rate. We source and provide the independent consultants that provide the service.

- Full-time Placement: Consists of providing referrals of qualified candidates to employers to hire staff for full-time positions. We generate full-time placement revenue by earning one-time fees for each time employers hire one of the candidates we refer. Employers alert us of their hiring needs through our Platform, or other communications. We source qualified candidate referrals for the employers' available jobs through independent recruiter users that access the Platform and other tools. We support and supplement the independent recruiters' efforts with dedicated internal employees we call our internal talent delivery team. Our talent delivery team selects and delivers candidate profiles and resumes to our employer clients for their review and ultimate selection. Upon the employer hiring one or more of our candidate referrals, we earn a "full-time placement fee," an amount separately negotiated with each employer client. The full-time placement fee is typically either a percentage of the referred candidates' first-year base salary or an agreed-upon flat fee.
- Marketplace: Our "Marketplace" category comprises services for businesses and individuals that leverage our online presence. For businesses, this includes sponsorship of digital newsletters, online content promotion, social media distribution, banner advertising, and other branded electronic communications, such as in our quarterly digital publication on recruiting trends and issues. We earn revenue as we complete agreed upon marketing related deliverables and milestones using pricing and terms set by mutual agreement with the customer. In some cases, we earn a percentage of revenue a business receives from attracting new clients by advertising on our Platform. Businesses can also pay us to post job openings on our proprietary job boards to promote open job positions they are trying to fill. In addition to its work with direct clients, we categorize all online advertising and affiliate marketing revenue as Marketplace.

For individuals, Marketplace includes services to assist with career development and advancement, including a resume distribution service that involves promoting these job seekers' profiles and resume to help procure employment, upskilling and training. Our resume distribution service allows a job seeker to upload their resume to our database, which we then distribute to our network of recruiters on the Platform. We earn revenue from a one-time flat fee for this service. We also offer a recruiter certification program encompassing our recruitment-related training content, which we make accessible through our online learning management system. Customers of the recruiter certification program use a self-managed system to navigate through a digital course of study. Upon completion of the program, we issue a certificate of completion and make available a digital badge to certify their achievement for display on their online recruiter profile on the Platform. Additionally, we partner with Careerdash, a high-quality training company, to provide Recruiter.com Academy, an immersive training experience for career changers.

• Consulting and Staffing: Consists of providing consulting and staffing personnel services to employers to satisfy their demand for long- and short-term consulting and temporary employee needs. We generate revenue by first referring qualified personnel for the employer's specific talent needs, then placing such personnel with the employer, but with our providers acting as the employer of record for us, and finally, billing the employer for the time and work of our placed personnel on an ongoing basis. Our process for finding candidates for consulting and staffing engagements largely mirrors our process for full-time placement hiring. This process includes employers informing us of open consulting and temporary staffing opportunities and projects, sourcing qualified candidates through the Platform and other similar means, and, finally, the employer selecting our candidates for placement after a process of review and selection. We bill these employer clients for our placed candidates' ongoing work at an agreed-upon, time-based rate, typically on a weekly invoicing schedule.

The costs of our revenue primarily consist of employee costs, third-party staffing costs and other fees, outsourced recruiter fees, and commissions based on a percentage of Recruiting Solutions gross margin.

Our results of operations and financial condition may be impacted positively and negatively by certain general macroeconomic and industry-wide conditions, such as the effects of the COVID-19 pandemic and general hiring demand. The recent COVID-19 pandemic dramatically affected the US economy and the job market. Unemployment peaked at 14.7% in April of 2020. Since then, labor markets have continually improved, with the unemployment rate falling to 3.5% in July of 2022 (Bureau of Labor Statistics).

Our management team believes that COVID-19 accelerated significant technology trends that had already existed before the pandemic. For example, the gig economy's growth (i.e., temporary, flexible jobs) was facilitated by technology, virtual and remote telework with video, and the emergence of on-demand labor through online marketplaces all happened before the crisis. The necessity of lockdowns and business closures drove increased technology adoption and rapidly moved these trends. As we operate as a virtual, AI, and video-based hiring platform operating in the gig economy, these trends may act as tailwinds for adopting our products and services.

We expect but cannot guarantee that demand for recruiting solutions will continue throughout 2022, as certain clients re-open, accelerate their hiring initiatives, and invest in specialized talent. We continue to closely monitor the confidence of recruiters and employers and their respective job requirement load through offline discussions and our Recruiter Index survey.

We also may depend on raising additional debt or equity capital to stay operational. The economic impact of COVID-19, recession or other macro-economic factors may make it more difficult for us to raise additional capital when needed. The terms of any financing, if we are able to complete one, may not be favorable to us.

#### Quarter Overview

During the three months ended June 30, 2022, we focused on the continued development of our innovative technology and our Platform's offerings, expanding our sales and marketing teams and processes, driving interest and registrations from recruiters, and improving our accounting procedures. Our management continually improved our public relations outreach efforts and worked to drive efficiency in our resourcing and platforms.

Overall, we continued our shift toward software and on-demand recruiting, re-orienting toward high-margin, scalable business.

Our key highlights during the three and six months ended June 30, 2022, include the following:

#### Select Achievements:

- Awarded a trademark registration (Reg. No. 6,565,232) from the U.S. Trademark Office for the word-mark "Recruiter.com.";
- Received recognition for our career communities with Mediabistro being named one of the best websites for hiring niche employees by TechRadar and Scouted being named one of the best job search websites of 2022 by Balance Careers:
- Launched a new cryptocurrency career community platform to address the burgeoning crypto hiring market that has been rapidly growing with demand;
- Selected by Deel, a platform that streamlines worldwide compliance and payments for international teams, to join their exclusive new Talent Marketplace;
- Partnered with Professional Diversity Network, Inc. to help employers access diverse talent;
- Announced a partnership with Oyster, a global employment platform, to help growing companies hire top talent;
- Announced a partnership with Green Rhino Recruitment; and
- Signed an Accounts Receivable-backed factoring agreement to support our growth from Bay View Funding, a subsidiary of Heritage Bank of Commerce (HTBK), a premier community business bank in the heart of Silicon Valley

#### Since June 30, 2022, our key highlights include the following:

- Conducted webinars with partner Oyster, discussing remote work and sharing tips on how companies can adapt;
- Partnered with Revelio Labs to release relocation data, following moving trends through the United States from March 2020 to March 2022; and
- Conducted webinars with partner Oyster, discussing remote work and sharing tips on how companies can adapt.

#### **Results of Operations**

Three Months Ended June 30, 2022 Compared to Three Months Ended June 30, 2021:

#### Revenue

We had revenue of \$7.1 million for the three-month period ended June 30, 2022, as compared to \$4.4 million for the three-month period ended June 30, 2021, representing an increase of \$2.7 million or 61%. This increase resulted primarily from an increase in our Recruiters on Demand business of \$2.9 million or 161% due to significant growth in new customers as well as contributions from acquisitions. Additionally, we launched a new product in 2021, Software Subscriptions, which contributed \$808 thousand of revenue in the quarter ended June 30, 2022 compared to \$176 thousand in the year ended December 31, 2021. During the three-month period ended June 30, 2022, we also had an increase in Permanent Placement fees of \$125 thousand or 66% from increased demand for services to support client hiring needs, and an increase in our Marketplace Solutions revenue of \$304 thousand or 488% from contributions from recent acquisitions as well as growth in new customers. Growth was offset by a decrease in our Consulting and Staffing business of \$1.2 million or 56% as we shifted focus from this area of our business to the higher margin, faster growing areas. The extent to which the COVID-19 pandemic will impact our revenue in the subsequent future periods is uncertain at this time.

# Cost of Revenue

Cost of revenue was \$4.2 million for the three-month period ended June 30, 2022, which included related party costs of \$0, compared to \$2.9 million for the corresponding three-month period in 2021, which included related party costs of \$212 thousand, representing an increase of \$1.3 million or 45%. This increase resulted primarily from an increase in compensation expense to support revenue growth. Cost of revenue for the three-month period ended June 30, 2022 was primarily attributable to third party staffing costs and other fees related to the recruitment and staffing business acquired from Genesys, which after its purchase, serves as our Recruiting Solutions division, as well as costs for contract recruiters supporting the Recruiters on Demand business.

Our gross profit for the three-month period ended June 30, 2022 was \$2.9 million, producing a gross profit margin of 41.2%. Our gross profit for the corresponding 2021 three-month period was \$1.4 million, producing a gross profit margin of 32.8%. The increase in the gross profit margin from 2021 to 2022 reflects the shift in the mix in sales for the period as all areas of our business grew faster and have higher gross margins than our staffing business.

#### **Operating Expenses**

We had total operating expense of \$5.3 million for the three-month period ended June 30, 2022, compared to \$3.9 million for the corresponding three-month period in 2021, an increase of \$1.4 million or 36%. This increase was primarily due to higher sales and marketing, product development, and general and administrative expense, and higher amortization of intangibles expense to \$917 thousand from \$675 thousand.

#### Sales and Marketing

Our sales and marketing expense for the three-month period ended June 30, 2022 was \$158 thousand compared to \$75 thousand for the corresponding three-month period in 2021, which reflects an increase in personnel and advertising and marketing expense to help drive growth in our business.

#### Product Development

Our product development expense for the three-months ended June 30, 2022 increased to \$89 thousand from \$75 thousand for the corresponding period in 2021. This increase was attributable to new personnel from our recent acquisitions as well as the timing of launching new development projects. The product development expense included \$0 thousand and \$55 thousand for the three months ended June 30, 2022 and 2021, respectively paid to Recruiter.com Mauritius, Ltd, a development team employed by us that is a related party.

# Amortization of Intangibles

For the three-month period ended June 30, 2022, we incurred a non-cash amortization charge of \$917 thousand as compared to \$675 thousand for the corresponding period in 2021. The amortization expense in 2022 related to the intangible assets acquired from Genesys (now our Recruiting Solutions division), Scouted, Upsider, OneWire, Parrut and Novo Group, as well as amortization expense from capitalized internal use software development costs. The amortization expense in the applicable period of 2021 related to the intangible assets acquired from Genesys (now our Recruiting Solutions division), Scouted, Upsider, OneWire and the cost of acquiring customer contracts on July 1, 2020 for our Recruiters on Demand business, which is now fully depreciated.

# General and Administrative

General and administrative expense for the three-month period ended June 30, 2022 included compensation-related costs for our employees dedicated to general and administrative activities, legal fees, audit and tax fees, consultants and professional services, and general corporate expenses. For the three-month period ended June 30, 2022, our general and administrative expense was \$4.1 million, including \$669 thousand of non-cash, stock-based compensation. In 2021, for the corresponding period, our general and administrative expense was \$3.1 million, including \$1.1 million of non-cash, stock-based compensation. This increase is attributable to increases in compensation supporting the growth in our business primarily employees from our recent acquisitions that joined the Company in 2021.

#### Other Income (Expense)

Other income (expense) for the three-month period ended June 30, 2022 was income of \$1.1 million compared to income was \$6.0 million in the corresponding 2021 period. The primary reason for the decrease in income of \$4.9 million is due to a reduction in the change in fair value of derivative liability by \$7.6 million, offset by the reduction in interest expense of \$1.5 million and increase in gain on debt extinguishment by \$1.2 million.

#### Net Income (Loss)

For the three-months ended June 30, 2022, we had a net loss of \$1.2 million compared to net income of \$3.5 million during the corresponding three-month period in 2021.

Six Months Ended June 30, 2022 Compared to Six Months Ended June 30, 2021:

#### Revenue

We had revenue of \$14.0 million for the six-month period ended June 30, 2022, as compared to \$7.5 million for the six-month period ended June 30, 2021, representing an increase of \$6.5 million or 87%. This increase resulted primarily from an increase in our Recruiters on Demand business of \$6.1 million during the period, or 223%, due to significant growth in new customers as well as contributions from acquisitions. Additionally, we launched a new product in 2021, Software Subscriptions, which contributed \$1.5 million of revenue in the first half of 2022 compared to \$176 thousand in 2021. We also had an increase in Permanent Placement fees of \$389 thousand during the first half of 2022, or 171%, from increased demand for services to support client hiring needs, and an increase in our Marketplace Solutions revenue of \$539 thousand, during the first half of 2022, or 343%, from contributions from recent acquisitions as well as growth in new customers. Growth was offset by a decrease in our Consulting and Staffing business of \$2.0 million or 46% as we shifted focus from this area of our business to the higher margin, faster growing areas. The extent to which the COVID-19 pandemic will impact our revenue in the subsequent future periods is uncertain at this time.

#### Cost of Revenue

Cost of revenue was \$8.4 million for the six-month period ended June 30, 2022, which included related party costs of \$0, compared to \$5.2 million for the corresponding six-month period in 2021, which included related party costs of \$418 thousand, representing an increase of \$3.2 million or 62%. This increase resulted primarily from an increase in compensation expense to support revenue growth. Cost of revenue for the six-month period ended June 30, 2022 was primarily attributable to third party staffing costs and other fees related to the recruitment and staffing business acquired from Genesys, which after its purchase, serves as our Recruiting Solutions division, as well as costs for contract recruiters supporting the Recruiters on Demand business.

Our gross profit for the six-month period ended June 30, 2022 was \$5.6 million, producing a gross profit margin of 40.2%. Our gross profit for the corresponding 2021 six-month period was \$2.3 million, producing a gross profit margin of 31.1%. The increase in the gross profit margin from 2021 to 2022 reflects the shift in the mix in sales for the period as all areas of our business grew faster and have higher gross margins than our staffing business.

#### **Operating Expenses**

We had total operating expense of \$12.1 million for the six-month period ended June 30, 2022 compared to \$6.7 million for the corresponding six-month period in 2021, an increase of \$5.4 million or 81%. This increase was primarily due to higher sales and marketing, product development, and general and administrative expense, and higher amortization of intangibles expense to \$1.9 million from \$834 thousand.

#### Sales and Marketing

Our sales and marketing expense for the six-month period ended June 30, 2022 was \$277 thousand compared to \$133 thousand for the corresponding six-month period in 2021, which reflects an increase in personnel and advertising and marketing expense to help drive growth in our business.

#### Product Development

Our product development expense for the six-months ended June 30, 2022 increased to \$683 thousand from \$146 thousand for the corresponding period in 2021. This increase was attributable to new personnel from our recent acquisitions as well as the timing of launching new development projects. The product development expense included \$17 thousand and \$113 thousand for the six months ended June 30, 2022 and 2021, respectively, paid to Recruiter.com Mauritius, Ltd, a development team employed by us that is a related party.

#### Amortization of Intangibles

For the six-month period ended June 30, 2022, we incurred a non-cash amortization charge of \$1.9 million as compared to \$834 thousand for the corresponding period in 2021. The amortization expense in 2022 related to the intangible assets acquired from Genesys (now our Recruiting Solutions division), Scouted, Upsider, OneWire, Parrut and Novo Group, as well as amortization expense from capitalized software development costs. The amortization expense in the applicable period of 2021 related to the intangible assets acquired from Genesys (now our Recruiting Solutions division) and the cost of acquiring customer contracts on July 1, 2020 for our Recruiters on Demand business, which is now fully depreciated.

#### General and Administrative

General and administrative expense for the six-month period ended June 30, 2022 includes compensation-related costs for our employees dedicated to general and administrative activities, legal fees, audit and tax fees, consultants and professional services, and general corporate expenses. For the six-month period ended June 30, 2022, our general and administrative expense was \$9.2 million, including \$2.5 million of non-cash stock-based compensation. In 2021, for the corresponding period, our general and administrative expense was \$5.6 million, including \$1.6 million of non-cash stock-based compensation. This increase is attributable to increases in compensation supporting the growth in our business primarily employees from our recent acquisitions that joined the Company in 2021.

#### Other Income (Expense)

Other income (expense) for the six-month period ended June 30, 2022 was an expense of \$1.1 million compared to income of \$1.6 million in the corresponding 2021 period. The primary reason for the decrease in income of \$537 thousand was due to a reduction in the gain on change in fair value of derivative liability by \$8.2 million, offset by a reduction in interest expense of \$2.9 million and no initial derivative expense in 2022 versus \$3.6 million in the comparable 2021 six month period, and an increase in the gain on debt extinguishment by \$1.2 million in 2022 vs. the comparable 2021 six month period.

#### Net Income (Loss)

For the six-months ended June 30, 2022, we had a net loss of \$5.4 million compared to a net loss of \$2.8 million during the corresponding six-month period in 2021.

#### Non-GAAP Financial Measures

The following discussion and analysis includes both financial measures in accordance with Generally Accepted Accounting Principles, or GAAP, as well as non-GAAP financial measures. Generally, a non-GAAP financial measure is a numerical measure of a company's performance, financial position or cash flows that either excludes or includes amounts that are not normally included or excluded in the most directly comparable measure calculated and presented in accordance with GAAP. Non-GAAP financial measures should be viewed as supplemental to, and should not be considered as alternatives, to net income, operating income, and cash flow from operating activities, liquidity or any other financial measures. They may not be indicative of our historical operating results nor are they intended to be predictive of potential future results. Investors should not consider non-GAAP financial measures in isolation or as substitutes for performance measures calculated in accordance with GAAP.

Our management uses and relies on EBITDA and Adjusted EBITDA, which are non-GAAP financial measures. We believe that both management and shareholders benefit from referring to the following non-GAAP financial measures in planning, forecasting and analyzing future periods. Our management uses these non-GAAP financial measures in evaluating its financial and operational decision making and as a means to evaluate period-to-period comparison. Our management recognizes that the non-GAAP financial measures have inherent limitations because of the described excluded items.

We define Adjusted EBITDA as earnings (or loss) from continuing operations before the items in the table below. Adjusted EBITDA is an important measure of our operating performance because it allows management, investors and analysts to evaluate and assess our core operating results from period-to-period after removing the impact of items of a non-operational nature that affect comparability.

We have included a reconciliation of our non-GAAP financial measures to the most comparable financial measure calculated in accordance with GAAP. We believe that providing the non-GAAP financial measures, together with the reconciliation to GAAP, helps investors make comparisons between us and other companies. In making any comparisons to other companies, investors need to be aware that companies use different non-GAAP measures to evaluate their financial performance. Investors should pay close attention to the specific definition being used and to the reconciliation between such measure and the corresponding GAAP measure provided by each company under applicable SEC rules.

The following table presents a reconciliation of net loss to Adjusted EBITDA (loss):

|   | Three months Ended June 30, |    |             |  |
|---|-----------------------------|----|-------------|--|
|   | <br>2022                    |    | 2021        |  |
|   | (4.400.5(0)                 |    | 2.520.250   |  |
| Net Income (loss)                                 | \$<br>(1,188,760)           | \$ | 3,528,279   |  |
| Interest expense and finance cost, net            | 64,491                      |    | 1,592,822   |  |
| Depreciation & amortization                       | 917,431                     |    | 675,384     |  |
| EBITDA (loss)                                     | (206,838)                   |    | 5,796,485   |  |
| Bad debt expense                                  | 345,202                     |    | 41,763      |  |
| Gain on debt extinguishment                       | (1,205,195)                 |    | -           |  |
| Loss (gain) on change in fair value of derivative | -                           |    | (7,574,750) |  |
| Stock-based compensation                          | 669,047                     |    | 960,334     |  |
| Adjusted EBITDA (Loss)                            | \$<br>(397,784)             | \$ | (776,168)   |  |

|   | Six months Ended June 30, |    |             |
|---|---------------------------|----|-------------|
|   | <br>2022                  |    | 2021        |
| Net loss  | \$<br>(5,371,098)         | \$ | (2,751,787) |
| Interest expense and finance cost, net            | 131,906                   |    | 3,020,410   |
| Depreciation & amortization                       | 1,926,194                 |    | 834,845     |
| EBITDA (loss)                                     | (3,312,998)               |    | 1,103,468   |
| Bad debt expense                                  | 363,702                   |    | 58,726      |
| Gain on debt extinguishment                       | (1,205,195)               |    | (24,925)    |
| Initial derivative expense                        | -                         |    | 3,585,983   |
| Loss (gain) on change in fair value of derivative | -                         |    | (8,203,371) |
| Stock-based compensation                          | 2,404,064                 |    | 1,615,241   |
| Adjusted EBITDA (Loss)                            | \$<br>(1,750,427)         | \$ | (1,864,878) |

#### Liquidity and Capital Resources

For the six months ended June 30, 2022, net cash used in operating activities was \$1.7 million, compared to net cash used in operating activities of \$1.9 million for the corresponding sixmonth period in 2021. For the six months ended June 30, 2022, net loss was \$5.4 million. Net loss included non-cash items of depreciation and amortization expense of \$1.9 million, bad debt expense of \$364 thousand, warrant modification expense of \$152 thousand, equity-based compensation expense of \$2.4 million, factoring discount fees and interest expense of \$45,413 and a positive change in fair value of earn-out liability of \$27 thousand. Changes in operating assets and liabilities included primarily the following: accounts receivable (including related party) decreased by \$183 thousand and prepaid expenses and other current assets decreased by \$35 thousand. Due from factor increased by \$30 thousand. Accounts payable, accrued liabilities, deferred payroll taxes, other liabilities, customer advances, and deferred revenue decreased in total by \$292 thousand.

For the six months ended June 30, 2021, net loss was \$2.8 million. Net loss includes non-cash items of depreciation and amortization expense of \$835 thousand, bad debt expense of \$59 thousand, gain on forgiveness of debt of \$25 thousand, equity based compensation expense of \$1.6 million, recognized loss on marketable securities of \$534, loan principal paid directly through grant of \$2,992, amortization of debt discount and debt costs of \$2.5 million, initial derivative expense of \$3.6 million, and a positive change in fair value of derivative liability of \$8.2 million. For the six months ended June 30, 2021, net loss (after adjusting for the prior non-cash items) was \$2.4 million. Accounts receivable increased by \$2.0 million and prepaid expenses and other current assets decreased by \$186 thousand. Accounts payable, accrued liabilities, and deferred revenue increased in total by \$2.7 million.

Changes in operating assets and liabilities include primarily the following: accounts receivable and prepaid expenses together decreased by \$218 thousand, offset by a net decrease in accounts payable, accrued liabilities, other liabilities, customer advances, and deferred revenue in total decreased by \$292 thousand.

For the six months ended June 30, 2022, net cash used in investing activities was \$764 thousand resulting from the capitalization of software development costs, compared to \$30 thousand of cash used in investing activities in the six months ended June 30, 2021, which resulted primarily due to \$250 thousand cash used for acquisitions offset in part by \$220 thousand cash and receivables acquired.

For the six months ended June 30, 2022, net cash provided by financing activities was \$1.6 million. The principal factor was \$2.7 million in net proceeds from factoring agreement, offset by \$1.1 million from the payments of notes. In the 2021 period, financing activities provided \$1.9 million. The principal factors were \$2.2 million from the sale of convertible notes, net of original issue discounts and offering costs.

Based on cash on hand as of August 9, 2022 of approximately \$500 thousand, we do not have the capital resources to meet our working capital needs for the next 12 months.

Our condensed consolidated financial statements are prepared using generally accepted accounting principles in the United States of America applicable to a going concern, which contemplates the realization of assets and the satisfaction of liabilities in the normal course of business. We incurred net losses and negative operating cash flows since inception. For the six months ended June 30, 2022, we recorded a net loss of \$5.4 million. We have not yet established an ongoing source of revenue that is sufficient to cover our operating costs and allow us to continue as a going concern. Our ability to continue as a going concern is dependent on us obtaining adequate capital to fund operating losses until we become profitable.

Our historical operating results indicate substantial doubt exists related to our ability to continue as a going concern. We can give no assurances that any additional capital that we are able to obtain, if any, will be sufficient to meet our needs, or that any such financing will be obtainable on acceptable terms. If we are unable to obtain adequate capital, we could be forced to cease operations or substantially curtail our commercial activities. The accompanying consolidated financial statements do not include any adjustments relating to the recoverability and classification of recorded asset amounts and classification of liabilities should we be unable to continue as a going concern.

To date, equity offerings have been our primary source of liquidity and we expect to fund future operations through additional securities offerings. We have also entered into arrangements with factoring companies to receive advances against certain future accounts receivable in order to supplement our liquidity. Effective April 27, 2022, we entered into a factoring agreement (the "Factoring Agreement") with a buyer for the purpose of factoring our trade accounts receivable, as further described in Note 14 to our condensed consolidated financial statements.

#### Financing Arrangements

#### Promissory Notes Payable

We issued a promissory note in the original principal amount of \$3.0 million pursuant to the Novo Group acquisition agreement dated August 27, 2021. The note amortized over 30 months, bears interest at 6% and was scheduled to mature on February 1, 2024. In April 2022, we entered into an agreement with Novo Group to reduce the outstanding principal balance by \$600,000 and extended the maturity date to November 30, 2023.

# Factoring Arrangement

We entered into a factoring agreement with CSNK Working Capital Finance Corp. d/b/a Bay View Funding, a subsidiary of Heritage Bank of Commerce (the "Buyer"), effective April 27, 2022 (the "Factoring Agreement"), for the purpose of factoring our trade accounts receivable with recourse. The proceeds of the factoring will be used to fund our general working capital needs. We are accounting for this transaction as a secured borrowing under the Transfers and Servicing of Financial Assets guidance.

Pursuant to the Factoring Agreement, we will sell certain trade accounts receivable to the Buyer. We will be charged a finance fee, defined as a floating rate per annum on outstanding advances under the Factoring Agreement, equal to the prime rate plus 3.25% due on the first day of each month. We will also be charged a factoring fee of 0.575% of the gross face value of any trade accounts receivables for the first 30 days from when the trade accounts receivable is purchased and 0.30% for each fifteen days afterward.

We may receive advances of up to 85% of the amount of eligible trade accounts receivable. Advances outstanding shall not exceed the lesser of \$3,000,000 or an amount equal to the sum of all undisputed purchased trade accounts receivable multiplied by 85%, less any reserved funds.

#### Off-Balance Sheet Arrangements

None

#### Critical Accounting Estimates and Recent Accounting Pronouncements

# Critical Accounting Estimates

The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States ("GAAP") requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results and outcomes may differ from management's estimates and assumptions. Included in these estimates are assumptions used to estimate collection of accounts receivable, fair value of available for sale securities, fair value of assets acquired in an asset acquisition and the estimated useful life of assets acquired, fair value of derivative liabilities, fair value of securities issued for acquisitions, fair value of assets acquired and liabilities assumed in the business combination, fair value of intangible assets and goodwill, valuation of lease liabilities and related right of use assets, deferred income tax asset valuation allowances, and valuation of stock based compensation expense.

Revenue Recognition

#### Policy

We recognize revenue in accordance with the Financial Accounting Standards Board's ("FASB"), Accounting Standards Codification ("ASC") ASC 606, Revenue from Contracts with Customers ("ASC 606"). Revenues are recognized when control is transferred to customers in amounts that reflect the consideration we expect to be entitled to receive in exchange for those goods. Revenue recognition is evaluated through the following five steps: (i) identification of the contract, or contracts, with a customer; (ii) identification of the performance obligations in the contract; (iii) determination of the transaction price to the performance obligations in the contract; and (v) recognition of revenue when or as a performance obligation is satisfied.

We generate revenue from the following activities:

We have a sales team and sales partnerships with direct employers as well as Vendor Management System companies and Managed Service companies that help create sales channels for clients that buy staffing, direct hire, and sourcing services. Once we have secured the relationship and contract with the interested Enterprise customer the delivery and product teams will provide the service to fulfill any or all of the revenue segments.

Revenues as presented on the statement of operations represent services rendered to customers less sales adjustments and allowances.

Software subscription revenues are recognized over the term of the subscription for access to services and/or our Platform. Revenue is recognized monthly over the subscription term. Talent effectiveness subscription revenues are recognized over the term of the subscription when services are provided. Any payments received prior to the time passing to provide the subscription services are recorded as a deferred revenue liability. Revenue generated from the enhanced support package and on-demand support are recognized at the point-in-time when the service is provided. Revenue generated from placement fees that are related to the software subscription are recognized at the point-in-time when the 60 or 90-day guarantee expires.

Recruiters on Demand services are billed to clients as either monthly subscriptions or time-based billings. Revenues for Recruiters on Demand are recognized on a gross basis when each monthly subscription service is completed. Talent Effectiveness consulting services are billed to clients upfront for a period of months. Revenue is recognized on a gross basis monthly over the period the consulting services are provided.

Full time placement revenues are recognized on a gross basis when the guarantee period specified in each customer's contract expires. Under certain circumstances, guarantee periods with a customer may be fully or partially waived in exchange for the Company providing a discount to the customer on the recruiting fee. No fees for direct hire placement services are charged to the employment candidates. Any payments received prior to the expiration of the guarantee period are recorded as a deferred revenue liability. Payments for recruitment services are typically due within 90 days of completion of services.

Marketplace Solutions revenues are recognized either on a gross basis when the advertising is placed and displayed or when lead generation activities and online publications are completed, which is the point at which the performance obligations are satisfied. Payments for marketing and publishing are typically due within 30 days of completion of services.

Marketplace advertising revenues are recognized on a gross basis when the advertising is placed and displayed or when lead generation activities and online publications are completed, which is the point at which the performance obligations are satisfied. Payments for marketing and publishing are typically due within 30 days of completion of services. Job posting revenue is recognized at the end of the period the job is posted. Marketplace career services revenues are recognized on a gross basis upon distribution of resumes or completion of training courses, which is the point at which the performance obligations are satisfied. Payments for career services are typically due upon distribution or completion of services.

Consulting and Staffing Services revenues represent services rendered to customers less sales adjustments and allowances. Reimbursements, including those related to travel and outof-pocket expenses, are also included in the net service revenues and equivalent amounts of reimbursable expenses are included in costs of revenue. We record substantially all revenue
on a gross basis as a principal versus on a net basis as an agent in the presentation of this line of revenues and expenses. We have concluded that gross reporting is appropriate
because we have the task of identifying and hiring qualified employees, and our discretion to select the employees and establish their compensation and duties causes us to bear the risk
for services that are not fully paid for by customers. Consulting and staffing revenues are recognized when the services are rendered by the temporary employees. Payroll and related
taxes of certain employees that are placed on temporary assignment are outsourced to third party payors or related party payors. The payors pay all related costs of employment for these employees, including workers' compensation insurance, state and federal unemployment taxes, social security and certain fringe benefits. We assume the risk of acceptability of
the employees to customers. Payments for consulting and staffing services are typically due within 90 days of completion of services.

Deferred revenue results from transactions in which we have been paid for services by customers, but for which all revenue recognition criteria have not yet been met. Once all revenue recognition criteria have been met, the deferred revenues are recognized.

Sales tax collected is recorded on a net basis and is excluded from revenue.

#### Goodwill

Goodwill is comprised of the purchase price of business combinations in excess of the fair value assigned at acquisition to the net tangible and identifiable intangible assets acquired. Goodwill is not amortized. We test goodwill for impairment for its reporting units on an annual basis, or when events occur, or circumstances indicate the fair value of a reporting unit is below its carrying value.

We perform our annual goodwill impairment assessment on December 31st of each year or as impairment indicators dictate.

When evaluating the potential impairment of goodwill, management first assess a range of qualitative factors, including but not limited to, macroeconomic conditions, industry conditions, the competitive environment, changes in the market for our products and services, regulatory and political developments, entity specific factors such as strategy and changes in key personnel, and the overall financial performance for each of our reporting units. If, after completing this assessment, it is determined that it is more likely than not that the fair value of a reporting unit is less than its carrying value, we then proceed to the impairment testing methodology primarily using the income approach (discounted cash flow method).

We compare the carrying value of the reporting unit, including goodwill, with its fair value, as determined by its estimated discounted cash flows. If the carrying value of a reporting unit exceeds its fair value, then the amount of impairment to be recognized is recognized as the amount by which the carrying amount exceeds the fair value.

When required, we arrive at our estimates of fair value using a discounted cash flow methodology which includes estimates of future cash flows to be generated by specifically identified assets, as well as selecting a discount rate to measure the present value of those anticipated cash flows. Estimating future cash flows requires significant judgment and includes making assumptions about projected growth rates, industry-specific factors, working capital requirements, weighted average cost of capital, and current and anticipated operating conditions. The use of different assumptions or estimates for future cash flows could produce different results.

#### Long-lived assets

Long-lived assets are reviewed for impairment whenever events or changes in circumstances indicate that the book value of the asset may not be recoverable. We periodically evaluate whether events and circumstances have occurred that indicate possible impairment. When impairment indicators exist, we estimate the future undiscounted net cash flows of the related asset or asset group over the remaining life of the asset in measuring whether or not the asset values are recoverable.

#### Derivative Instruments

Our derivative financial instruments consist of derivatives related to the warrants issued with the sale of our preferred stock in 2020 and 2019 and the warrants issued with the sale of convertible notes in 2020 and subsequently in January 2021. The accounting treatment of derivative financial instruments requires that we record the derivatives at their fair values as of the inception date of the debt agreements and at fair value as of each subsequent balance sheet date. Any change in fair value is recorded as non-operating, non-cash income or expense at each balance sheet date. If the fair value of the derivatives was higher at the subsequent balance sheet date, we recorded a non-operating, non-cash charge. If the fair value of the derivatives was lower at the subsequent balance sheet date, we recorded non-operating, non-cash income. Upon the determination that an instrument is no longer subject to derivative accounting, the fair value of the derivative instrument at the date of such determination will be reclassified to paid in capital.

# Stock-Based Compensation

We account for all stock-based payment awards made to employees, directors and others based on their fair values and recognizes such awards as compensation expense over the vesting period for employees or service period for non-employees using the straight-line method over the requisite service period for each award as required by FASB ASC Topic No. 718, Compensation-Stock Compensation. If there are any modifications or cancellations of the underlying vested or unvested stock-based awards, we may be required to accelerate, increase or cancel any remaining unearned stock-based compensation expense, or record additional expense for vested stock-based awards. Future stock-based compensation expense and unearned stock-based compensation may increase to the extent we grant additional stock options or other stock-based awards.

# Recently Issued Accounting Pronouncements

There have not been any recent changes in accounting pronouncements and ASU issued by the FASB that are of significance or potential significance to us except as disclosed below.

In December 2019, the FASB issued ASU 2019-12, "Simplifying the Accounting for Income Taxes." This guidance, among other provisions, eliminates certain exceptions to existing guidance related to the approach for intraperiod tax allocation, the methodology for calculating income taxes in an interim period and the recognition of deferred tax liabilities for outside basis differences. This guidance also requires an entity to reflect the effect of an enacted change in tax laws or rates in its effective income tax rate in the first interim period that includes the enactment date of the new legislation, aligning the timing of recognition of the effects from enacted tax law changes on the effective income tax rate with the effects on deferred income tax assets and liabilities. Under existing guidance, an entity recognizes the effects of the enacted tax law change on the effective income tax rate in the period that includes the effective date of the tax law. ASU 2019-12 is effective for interim and annual periods beginning after December 15, 2020, with early adoption permitted. The adoption of ASU 2019-12 did not have a material impact on our consolidated financial statements.

In May 2021, the FASB issued ASU 2021-04, "Earnings Per Share (Topic 260), Debt-Modifications and Extinguishments (Subtopic 470-50), Compensation-Stock Compensation (Topic 718), and Derivatives and Hedging-Contracts in Entity's Own Equity (Subtopic 815-40): Issuer's Accounting for Certain Modifications or Exchanges of Freestanding Equity-Classified Written Call Options (a consensus of the FASB Emerging Issues Task Force)". The amendments in this update are effective for all entities for fiscal years beginning after December 15, 2021, including interim periods within those fiscal years. We are currently evaluating the impact the adoption of this ASU would have on our consolidated financial statements.

#### ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Not applicable.

#### ITEM 4. CONTROLS AND PROCEDURES

#### **Evaluation of Disclosure Controls and Procedures**

Our principal executive officer and principal financial officer, with the assistance of other members of our management, have evaluated the effectiveness of our disclosure controls and procedures, as defined in Rules 13a - 15(e) and 15d - 15(e) under the Securities Exchange Act of 1934, as amended (the "Exchange Act"), as of the end of the period covered by this Annual Report. Based on such evaluation, our principal executive officer and principal financial officer had concluded that our disclosure controls and procedures were not effective due to material weaknesses in internal controls over financial reporting as identified below.

Our management is responsible for establishing and maintaining adequate internal control over financial reporting (as defined in Rule 13a-15(f) and 15d-15(f) under the Exchange Act). Our internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. Our management evaluated the effectiveness of our internal control over financial reporting as of the end of the period covered by this Annual Report. In making this assessment, our management used the criteria set forth by the Committee of Sponsor Organizations of the Treadway Commission (COSO) in Internal Control-Integrated Framework (2013 framework). Based on that evaluation, as a result of the material weaknesses described below, management has concluded that our internal control over financial reporting was not effective as of June 30, 2022.

Management has determined a material weakness in both the design and effectiveness of our internal control over financial reporting existed as of December 31, 2021. This material weakness had not been remediated as of June 30, 2022. A material weakness in internal controls is a deficiency in internal control, or combination of control deficiencies, that adversely affects our ability to initiate, authorize, record, process, or report external financial data reliably in accordance with GAAP such that there is more than a remote likelihood that a material misstatement of our annual or interim financial statements that is more than inconsequential will not be prevented or detected. In the course of making our assessment of the effectiveness of internal controls over financial reporting, we identified material weaknesses in our internal control over financial reporting. Specifically, we lack a sufficient number of employees to properly segregate duties and provide adequate monitoring during the process leading to and including the preparation of the consolidated financial statements. Accordingly, management's assessment is that our internal controls over financial reporting were not effective as of June 30, 2022.

We anticipate that, prior to December 31, 2022, we will be able to hire a sufficient number of employees to remediate the material weakness identified in the previous paragraph.

#### Changes in Internal Control over Financial Reporting

We have worked to establish all the checks and balances needed for all financial areas of our business. We hired a consultant in mid-2020 to establish best practices and help us document and implement these. This consultant is a CPA and has a significant background in running the accounting and budgeting process for public companies. We began adopting these best practices during the fourth quarter of 2020. We retained an outsourced firm with a panel of CPA consultants in 2021 to assist in building internal controls and preparing financial reports. We hired a CPA as VP of Finance in March of 2022 to develop and lead best in class financial and accounting practices including planning, analysis and forecasting as well as manage all financial processes.

There has been no change in our internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) of the Exchange Act) that occurred during the quarter ended June 30, 2022 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

# PART II: OTHER INFORMATION

#### ITEM 1 - LEGAL PROCEEDINGS

Except for the BKR lawsuit and related counterclaim described under Note 11 to our unaudited condensed consolidated financial statements, as of the date of this filing, there are no material pending legal or governmental proceedings relating to us or properties to which we are a party, and, to our knowledge, there are no material proceedings to which any of our directors, executive officers, or affiliates are a party adverse to us or which have a material interest adverse to us.

#### ITEM 1A. - RISK FACTORS

Factors that could cause or contribute to differences in our future financial and operating results include those discussed in the risk factors set forth in Item 1A of our Annual Report on Form 10-K for the year ended December 31, 2021. These risks are not the only risks that we face. Additional risks not presently known to us or that we do not currently consider significant may also have an adverse effect on us. If any of the risks actually occur, our business, results of operations, cash flows or financial condition could suffer.

# ITEM 2 - UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

# Shares issued upon exchange of common stock warrants

On January 6, 2022, upon agreement with warrant holder, the Company issued 112,726 shares of common stock upon the exchange of 112,726 warrants. The shares were valued at approximately \$473,000 based on the stock price, while the exchanged warrants had a Black-Scholes value of approximately \$321,000, resulting in a loss on exchange of \$152,000 which was recorded in the first quarter of 2022.

#### Shares issued for Services

On February 2, 2022, 7,500 common shares vested and were issued to a vendor for services related to a 2021 agreement. The Company expensed the remaining \$27,000 in 2022 as the service period expired.

In February 2022, we issued 22,000 shares to a vendor for services valued at \$47,520.

During the three months ended March 31, 2022, 76,175 shares have been issued to our CEO in connection with his employment agreement.

In April 2022, 66,325 common shares vested and were issued to a vendor for services.

The above securities were issued in reliance on the exemption under Section 4(a)(2) of the Securities Act of 1933, as amended. These securities qualified for exemption under Section 4(a)(2) since the issuance by us did not involve a public offering. The offerings were not "public offerings" as defined in 4(a)(2) due to the insubstantial number of persons involved in the transactions, manner of the issuance and number of securities issued. We did not undertake an offering in which we sold a high number of securities to a high number of investors. In addition, the investors had the necessary investment intent as required by Section 4(a)(2) since they agreed to and received securities bearing a legend stating that such securities are restricted pursuant to Rule 144 of the Act. This restriction ensures that these securities would not be immediately redistributed into the market and therefore not be part of a "public offering". Based on an analysis of the above factors, we have met the requirements to qualify for exemption under Section 4(a)(2) of the Securities Act for these transactions.

# ITEM 3 - DEFAULTS UPON SENIOR SECURITIES

None.

# ITEM 4 - MINE SAFETY DISCLOSURES

Not applicable.

# ITEM 5 - OTHER INFORMATION

None.

# ITEM 6 - EXHIBITS

The following exhibits are filed as part of this Quarterly Report:

|              |  |      | Incorporated by Reference |        | Filed or<br>Furnished |
|--------------|--|------|---------------------------|--------|-----------------------|
| Exhibit No.  | Exhibit Description  | Form | Filing Date               | Number | Herewith              |
| 2.1          | Agreement and Plan of Merger, by and between Recruiter.com Group, Inc., a Delaware corporation and Recruiter.com Group, Inc., a Nevada corporation, and a wholly owned subsidiary of the Company, resulting in the Company's reincorporation from the State of Delaware to the State of Nevada | 10-K | 3/9/21                    | 2.1    |                       |
| 3.1(a)       | Articles of Incorporation  | 10-Q | 6/25/20                   | 3.1(a) |                       |
| 3.1(b)       | Certificate of Designation of Series E Convertible Preferred Stock   | 10-Q | 6/25/20                   | 3.1(c) |                       |
| 3.1(c)       | Certificate of Change pursuant to NRS 78.209, filed with Nevada Secretary of State on June 17, 2021  | 8-K  | 6/24/21                   | 3.1    |                       |
| 3.2          | Bylaws, as amended   | 10-Q | 6/25/20                   | 3.2    |                       |
| <u>4.1</u>   | Warrant Agent Agreement by and between Recruiter.com Group, Inc., and Philadelphia Stock<br>Transfer, Inc., dated July 2, 2021   | 8-K  | 7/6/21                    | 4.3    |                       |
| <u>4.2</u>   | Promissory Note issued to Parrut, Inc. on July 7, 2021.  | 8-K  | 7/12/21                   | 4.1    |                       |
| 4.3          | Promissory Note issued to the Novo Group, Inc. on August 27, 2021.   | 8-K  | 9/2/21                    | 4.1    |                       |
| <u>4.4</u>   | Form of Representative Warrant   | 8-K  | 7/6/21                    | 4.1    |                       |
| 4.5          | Form of Placement Agent Warrant  | 8-K  | 7/6/21                    | 4.2    |                       |
| 4.6          | Form of Amended and Restated Warrant   | S-1  | 12/17/21                  | 4.5    |                       |
| <u>4.7</u>   | Legended Promissory Note, originally dated August 27, 2021, by the Company in favor of Novo Group, Inc.  | 8-K  | 4/7/22                    | 4.1    |                       |
| <u>10.1#</u> | Novo Adjusted Agreement, dated April 1, 2022, by and among the Company, Novo Group, Inc., and Michael Harris   | 8-K  | 4/7/22                    | 10.1   |                       |
| <u>10.2</u>  | Factoring Agreement, effective April 27, 2022, by and among CSNK Working Capital Finance Corp. d/b/a Bay View Funding, Recruiter.com Group, Inc., Recruiter.com, Inc., Recruiter.com, LLC, Recruiter.com Recruiting Solutions, LLC, and Recruiter.com Consulting LLC.                          | 8-K  | 5/2/22                    | 10.1   |                       |
| <u>31.1</u>  | Certification of Principal Executive Officer (302)   |      |                           |        | Filed                 |
| <u>31.2</u>  | Certification of Principal Financial Officer (302)   |      |                           |        | Filed                 |
| <u>32.1</u>  | Rule 13a-14(a)/15d-14(a) certification of Chief Executive Officer  |      |                           |        | Furnished*            |
| <u>32.2</u>  | Rule 13a-14/15d-14(a) certification of Chief Financial Officer   |      |                           |        | Furnished*            |
| 101.INS      | Inline XBRL Instance Document  |      |                           |        | Filed                 |
| 101.SCH      | Inline XBRL Taxonomy Extension Schema Document   |      |                           |        | Filed                 |
| 101.CAL      | Inline XBRL Taxonomy Extension Calculation Linkbase Document   |      |                           |        | Filed                 |
| 101.DEF      | Inline XBRL Taxonomy Extension Definition Linkbase Document  |      |                           |        | Filed                 |
| 101.LAB      | Inline XBRL Taxonomy Extension Label Linkbase Document   |      |                           |        | Filed                 |
| 101.PRE      | Inline XBRL Taxonomy Extension Presentation Linkbase Document  |      |                           |        | Filed                 |
| 104          | The cover page for Recruiter.com Group, Inc.'s quarterly report on Form 10-Q for the period ended June 30, 2022, formatted in Inline XBRL (included with Exhibit 101 attachments).   |      |                           |        | Filed                 |

<sup>#</sup> Certain schedules and exhibits have been omitted pursuant to Item 601(a)(5) of Regulation S-K. The Company will furnish supplementally copies of omitted schedules and exhibits to the Securities and Exchange Commission or its staff upon its request.

<sup>\*</sup> This exhibit is being furnished rather than filed and shall not be deemed incorporated by reference into any filing, in accordance with Item 601 of Regulation S-K.

# SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Dated: August 15, 2022

# RECRUITER.COM GROUP, INC.

By: /s/ Evan Sohn

Evan Sohn

Chief Executive Officer (Principal Executive Officer)

By: /s/ Judy Krandel Judy Krandel

Chief Financial Officer (Principal Financial Officer)

# CERTIFICATION OF PRINCIPAL EXECUTIVE OFFICER

#### I. Evan Sohn, certify that:

- 1. I have reviewed this quarterly report on Form 10-Q of Recruiter.com Group, Inc.;
- Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the
  circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 15, 2022

/s/ Evan Sohn
Evan Sohn
Chief Executive Officer
(Principal Executive Officer)

# CERTIFICATION OF PRINCIPAL FINANCIAL OFFICER

# I, Judy Krandel, certify that:

- 1. I have reviewed this quarterly report on Form 10-Q of Recruiter.com Group, Inc.;
- Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the
  circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 15, 2022

/s/ Judy Krandel
Judy Krandel
Chief Financial Officer
(Principal Financial Officer)

# SECTION 1350 CERTIFICATION

In connection with the quarterly report of Recruiter.com Group, Inc. (the "Company") on Form 10-Q for the quarter ended June 30, 2022, as filed with the Securities and Exchange Commission on the date hereof, I, Evan Sohn, certify, pursuant to 18 U.S.C. §1350, as adopted pursuant to §906 of the Sarbanes-Oxley Act of 2002, that to my knowledge:

- 1. The quarterly report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934 and
- 2. The information contained in the quarterly report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Evan Sohn

Evan Sohn Chief Executive Officer (Principal Executive Officer)

Dated: August 15, 2022

# SECTION 1350 CERTIFICATION

In connection with the quarterly report of Recruiter.com Group, Inc. (the "Company") on Form 10-Q for the quarter ended June 30, 2022, as filed with the Securities and Exchange Commission on the date hereof, I, Judy Krandel, certify, pursuant to 18 U.S.C. §1350, as adopted pursuant to §906 of the Sarbanes-Oxley Act of 2002, that to my knowledge:

- The quarterly report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934 and
- 2. The information contained in the quarterly report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Judy Krandel Judy Krandel Chief Financial Officer (Principal Financial Officer)

Dated: August 15, 2022

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